

## Present Tendencies in the Electrical Industry

H. D. SHUTE

Vice-President, Westinghouse Electric & Mfg. Co.

THE electrical industry embraces a wide and rapidly growing field. Nearly 7000 central stations distribute power to industrial concerns, railways, homes and farms. Probably two-thirds of the people in this country are within reach of the manifold service made available by an immense network of electric wires. To supply the apparatus and devices needed, there have grown up something like 4000 enterprising manufacturing concerns, who turn out from their shops the multitudinous varieties of product needed in the chain from the prime movers to current consuming devices located in homes, factories and thoroughfares. The growth of this immense industry has been rapid but sound. Each step has been the result of research work by field and factory engineers who, with tireless energy and painstaking care, have sought new and better ways of supplying the people's needs. The possibilities for further growth are almost boundless. As this development takes place it will be conducted with the same high quality of engineering and business judgment which has characterized its past course.

The situation with the public service companies furnishing light and power is promising. Their load is keeping up very closely to that of 1920 and, in general, their net income has been increased, due largely to their successful efforts in reducing the cost of producing power. The public demand upon them for electrical energy due to the necessary uses of this form of power continues to grow, almost in spite of business conditions. There is nothing today relatively so cheap as electrical power.

At present there is a power generating shortage in the whole country, which is gradually being overcome by the enlargement of existing stations and the construction of new stations. Our water power resources have been developed to only a small percentage of that available, but this development is rapidly increasing, due both to a more favorable attitude on the part of the Federal government and to the improved facilities for transmission of power to great distances afforded by the development of equipment suitable for 220,000 volt service. Two long lines at this voltage are now being installed in California, while an experimental transformer capable of supplying one million volts to ground, equivalent to two million volts between the terminals

of two similar units, has recently been constructed and tested.

There is continuing a tendency toward the interconnection of large power systems, with the resultant improvement in reliability with smaller amounts of standby equipment, as well as material operating economies, of which the "Super Power Survey," whose report has recently been published, is an outgrowth. The concentration of large amounts of power produced by such interconnections, as well as the growth to enormous size of many of the larger power plants, makes the reliability of relay and circuit breaker equipment of primary importance, and this equipment has been improved until it is fully capable of withstanding the tremendous strains which are imposed upon it during emergency conditions.

In the supply and merchandising fields, the prospects are now much brighter than they have been for some time. Manufacturers, jobbers and dealers are beginning to recover from the disastrous effects of falling prices, with consequent shrinkage of assets and of reduced volume of business and reduced margin of profits, all of which they have had to contend with during the entire year of 1921. They are also now realizing that they must reduce their overhead expenses and are acting accordingly. Merchandise stocks have been well liquidated; such replenishing as has been done has been on a hand-to-mouth basis throughout the year. The type of optimism so loudly expressed six months ago was based on fright, but today's optimistic utterances have an undertone of confidence, which comes from the knowledge that liquidation has gone a long way, though not, of course, to its final destination. Even hand-to-mouth buying in this great country runs into big figures and at this time, when stocks are practically exhausted, this facts constitutes the strength of the situation. When labor is further liquidated to a point where construction work really starts again, as it may in the Spring, there will be a satisfying demand for all lines of electrical supplies and merchandise.

The keynote of the industrial power field is reduction of production costs. This attitude is favorable to the central station business, and offsets to some extent the fact that few increases in plant size are being undertaken. The economy of motor drive, both from the

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