

# **Foundations of Program Evaluation**

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**Theories of Practice**

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**William R. Shadish, Jr.  
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# Foundations Of Program Evaluation Theories Of Practice

**William R. Shadish, Thomas D.  
Cook, Laura C. Leviton**



## **Foundations Of Program Evaluation Theories Of Practice:**

Foundations of Program Evaluation William R. Shadish, Thomas D. Cook, Laura C. Leviton, 1991 This book looks back at the origins of program evaluation By summarizing comparing and contrasting the work of seven major theorists of program evaluation it provides an important perspective on the current state of evaluation theory and provides suggestions for improving its practice

*Encyclopedia of Evaluation* Sandra Mathison, 2005 All humans are nascent evaluators Evaluation has been with us throughout history and in its modern form has moved from the margins to the centers of organizations agencies educational institutions and corporate boardrooms No longer a specialized part time activity evaluation has become institutionalized a common practice and indeed an important commodity in political and social life The Encyclopedia of Evaluation is an authoritative first of its kind who what where why and how of the field of evaluation Covering professional practice as well as academia this volume chronicles the development of the field its history key figures theories approaches and goals From the leading publisher in the field of evaluation this work is a must have for all social science libraries departments that offer courses in evaluation and students and professional evaluators around the world The entries in this Encyclopedia capture the essence of evaluation as a practice methods techniques roles people as a profession professional obligations shared knowledge ethical imperatives events places and as a discipline theories and models of evaluation ontological and epistemological issues International Scope Despite the fact that evaluation practice is not institutionalized in the same way around the world the encyclopedia recognizes the international growth of the profession due in large part to organizations such as UNICEF the World Bank and USAID Entries cover the following Afghanistan Belgium Cambodia Ethiopia Germany Greece Guyana Israel Netherlands Niger Scotland South Africa Spain and Uganda In addition the international group of authors includes contributions from more than a dozen nations There are a number of stories about evaluation practice around the world that are set off as sidebars in the text These stories provide a glimpse into the nature of evaluation practice in a diverse set of circumstances delineate the common and uncommon issues for evaluators around the world and point to the complexities of importing evaluation from one culture to another Interdisciplinary Methodological Coverage Much of the practice of evaluation has grown out of the social science research tradition While psychological methods and psychometrics continue to be useful evaluation research today draws from a wide range of disciplines including anthropology education political science literary criticism systems theory and others This Encyclopedia covers all of the relevant methodologies including both qualitative and quantitative approaches Evaluators and Theories The Encyclopedia of Evaluation includes significant coverage of the major figures in the field throughout its history Many of these figures are well known for a particular theory or approach and whenever applicable the entries make this connection for the reader as well as provide references for further reading Good examples include Michael Quinn Patton and Utilization Focused Evaluation David Fetterman and Empowerment Evaluation Daniel Stufflebeam s CIPP Model of Evaluation and Huey Chen and Theory

driven Evaluations Key Themes Concepts Evaluation Concepts Methodological Concepts Philosophical Concepts Social Science Ethics and Standards Evaluation Approaches and Models Evaluation around the World Stories Evaluation Planning Evaluation Theory Laws and Legislation Organizations People Publications Qualitative Methods Quantitative Methods Representation Reporting Communicating Systems Technology Utilization Key Features More than 100 contributors from around the world Single affordable volume with nearly 600 entries arranged alphabetically Entries written by an international team of experts including narratives that depict evaluation practice around the world Reader's Guide arranges entries into 18 thematic categories to facilitate browsing among core topics Editorial Board Ross Connor University of California Irvine Lois Ellin Datta Consultant Melissa Freeman University at Albany Rodney Hopson Duquesne University Saville Kushner University of the West of England U K Yvonna S Lincoln Texas A M University Cheryl MacNeil Community Activist and Evaluation Consultant Donna M Mertens Gallaudet University Washington DC James Mugaju UNICEF Zenda Ofir EvalNet Michael Quinn Patton Union Institute and University Hallie Preskill University of New Mexico Debra Rog Vanderbilt University Patricia Rogers Evaluation Practitioner Researcher and Educator Thomas A Schwandt University of Illinois Urbana Champaign Michael Scriven Auckland University New Zealand Elizabeth Whitmore Carleton University Canada **A**

**Practical Guide to Program Evaluation Planning** Marc A. Zimmerman, Debra J. Holden, 2009 This book guides evaluators in planning a comprehensive yet practical program evaluation from start to design within any context in an accessible manner **Practical Program Evaluation** Huey T. Chen, 2014-09-19 The Second Edition of Practical Program Evaluation shows readers how to systematically identify stakeholders needs in order to select the evaluation options best suited to meet those needs Within his discussion of the various evaluation types Huey T Chen details a range of evaluation approaches suitable for use across a program's life cycle At the core of program evaluation is its body of concepts theories and methods This revised edition provides an overview of these and includes expanded coverage of both introductory and more cutting edge techniques within six new chapters Illustrated throughout with real world examples that bring the material to life the Second Edition provides many new tools to enrich the evaluator's toolbox In this eminently readable book Chen presents a strong matrix framework for conceptualizing a full range of evaluation strategies and approaches The writing is exceptionally clear accessible to novice evaluators and because it is fair minded and principled of relevance to seasoned evaluators as well Jennifer Greene University of Illinois at Urbana Champaign Professor Chen's Second Edition of Practical Program Evaluation sets a new standard for providing a variety of systematic frameworks for conducting high quality program evaluations The readers will come away with a detailed understanding of both conventional and cutting edge approaches It is a must read for practicing program evaluators evaluation scholars and students of evaluation Stewart I Donaldson Claremont Graduate University Chen brings decades of evaluation and experience to this new edition He continues his innovative and pragmatic thinking about evaluation including identifying constructing and testing theories that can work in practice Dr Chen shows

how to blend formative and summative evaluation process and outcome evaluation theory and action and much more R Burke Johnson University of South Alabama Dr Chen s latest effort offers evaluators a thoughtful expansion on the topics addressed in Practical Program Evaluation 2005 in terms of program theory logic modeling and his evaluation typology New chapters gleaned from the field reveal solution sets for overcoming challenges in a variety of contexts while still balancing scientific and stakeholder needs This new work provides a solid foundation for the further development of an evaluator s acumen Gregg M Gascon Ohio State University Chen has the best conceptual framework and the quality of his writing and analysis are superb He takes the reader through the essential steps in evaluation with particularly valuable treatment of stakeholder involvement Mario A Rivera University of New Mexico *Evaluation Theory, Models, and Applications* Daniel L. Stufflebeam, Chris L. S. Coryn, 2014-09-26 The golden standard evaluation reference text Now in its second edition Evaluation Theory Models and Applications is the vital text on evaluation models perfect for classroom use as a textbook and as a professional evaluation reference The book begins with an overview of the evaluation field and program evaluation standards and proceeds to cover the most widely used evaluation approaches With new evaluation designs and the inclusion of the latest literature from the field this Second Edition is an essential update for professionals and students who want to stay current Understanding and choosing evaluation approaches is critical to many professions and Evaluation Theory Models and Applications Second Edition is the benchmark evaluation guide Authors Daniel L Stufflebeam and Chris L S Coryn widely considered experts in the evaluation field introduce and describe 23 program evaluation approaches including new to this edition transformative evaluation participatory evaluation consumer feedback and meta analysis Evaluation Theory Models and Applications Second Edition facilitates the process of planning conducting and assessing program evaluations The highlighted evaluation approaches include Experimental and quasi experimental design evaluations Daniel L Stufflebeam s CIPP Model Michael Scriven s Consumer Oriented Evaluation Michael Patton s Utilization Focused Evaluation Robert Stake s Responsive Stakeholder Centered Evaluation Case Study Evaluation Key readings listed at the end of each chapter direct readers to the most important references for each topic Learning objectives review questions student exercises and instructor support materials complete the collection of tools Choosing from evaluation approaches can be an overwhelming process but Evaluation Theory Models and Applications Second Edition updates the core evaluation concepts with the latest research making this complex field accessible in just one book **Research Handbook on Program Evaluation** Kathryn E. Newcomer, Steven W. Mumford, 2024-06-05 In the Research Handbook on Program Evaluation an impressive range of authors take stock of the history and current standing of key issues and debates in the evaluation field Examining current literature of program evaluation the Research Handbook assesses the field s status in a post pandemic and social justice oriented world examining today s theoretical and practical concerns and proposing how they might be resolved by future innovations This title contains one or more Open Access chapters [Introduction to Theory-Driven Program Evaluation](#)

Stewart I. Donaldson, 2021-09-30 Introduction to Theory Driven Program Evaluation provides a clear guide for practicing evaluation science and numerous examples of how these evaluations actually unfold in contemporary practice A special emphasis is placed how to conduct theory driven program evaluations that are culturally responsive and strengths focused In this thoroughly revised new edition author Stewart I Donaldson provides a state of the art treatment of the basics of conducting theory driven program evaluations Each case follows a three step model developing program impact theory formulating and prioritizing evaluation questions and answering evaluation questions The initial chapters discuss the evolution and popularity of theory driven program evaluation as well as step by step guide for culturally responsive and strengths focused applications Succeeding chapters provide actual cases and discuss the practical implications of theory driven evaluation science Reflections challenges and lessons learned across numerous cases from practices are discussed The volume is of significant value to practicing evaluators professors of introductory evaluation courses and their students advanced undergraduate and graduate students and serves as a text or a supplementary text for a wide range of evaluation and applied research courses It is also of great interest to those interested in the connections between work and health well being career development human service organizations and organizational improvement and effectiveness

**Handbook of Home Health Care Administration** Marilyn D. Harris, 2010-10-25 Important Notice The digital edition of this book is missing some of the images or content found in the physical edition Handbook of Home Health Care Fifth Edition has been completely revised and updated to provide up to date specific authoritative guidance for the successful administration and management of home health care agencies An excellent comprehensive text this Handbook addresses detailed legal and legislative issues case management processes and state of the art technology

**IT Investment: Making a Business Case** Dan Remenyi, Michael Sherwood-Smith, 2012-05-16 Frequently not enough attention is given to producing a comprehensive business case or to producing an economic justification for an information systems investment In fact many organizations are not clear as to what constitutes a sound business case and how to go about producing one This Professional level book for the Computer Weekly Professional Series will show how to go about justification for I T spend This book is designed for all those who are involved in the decision to invest in information systems This book is especially relevant to senior business executives senior financial managers and IT executives Business consultants computer and corporate advisors will also find the ideas and material addressed in this text of particular benefit as will anyone involved in corporate and strategic planning In addition senior students such as those working towards their MBAs will find this book of use A business case is a statement or a series of statements that demonstrate the economic value of a particular intervention a course of action or a specific investment A business case is not simply a financial forecast of the hardware and software costs and the expected benefits A business case for an information systems investment involves a comprehensive understanding of both the likely resources as well as the business drivers which will assist business managers improve their performance and thereby obtain

a stream of benefits from the investment In general there are approximately six steps in producing a business case for an information systems investment

- 1 Determine the high level business outcomes that will be clearly and comprehensively expressed as a set of opportunities the organization can take advantage of or problems that need to be rectified
- 2 Identify the corporate critical success factors that will be supported or enhanced by the operation of the completed information systems project or investment
- 3 Create a list of specific and detailed outcomes or benefits their appropriate metrics measuring methods and responsibility points that are represented by the stakeholders
- 4 Quantify the contribution made by the outcomes which requires associating numbers or benefit values with outcomes where this is possible
- 5 Highlight the risks associated with the project

Fundamental to this new approach to developing a business case for information systems investment is the fact that it incorporates much more than the financial numbers which are typically found in the standard approach to a feasibility study This approach looks behind the financial numbers to the improvements in business performance which are facilitated by information systems and which are the real drivers of the benefits Furthermore this approach to developing a business case allows the organization to manage the process so that the required results are achieved

**International Encyclopedia of Education** ,2009-04-17 The field of education has experienced extraordinary technological societal and institutional change in recent years making it one of the most fascinating yet complex fields of study in social science Unequalled in its combination of authoritative scholarship and comprehensive coverage International Encyclopedia of Education Third Edition succeeds two highly successful previous editions 1985 1994 in aiming to encapsulate research in this vibrant field for the twenty first century reader Under development for five years this work encompasses over 1 000 articles across 24 individual areas of coverage and is expected to become the dominant resource in the field Education is a multidisciplinary and international field drawing on a wide range of social sciences and humanities disciplines and this new edition comprehensively matches this diversity The diverse background and multidisciplinary subject coverage of the Editorial Board ensure a balanced and objective academic framework with 1 500 contributors representing over 100 countries capturing a complete portrait of this evolving field A totally new work revamped with a wholly new editorial board structure and brand new list of meta sections and articles Developed by an international panel of editors and authors drawn from senior academia Web enhanced with supplementary multimedia audio and video files hotlinked to relevant references and sources for further study Incorporates ca 1 350 articles with timely coverage of such topics as technology and learning demography and social change globalization and adult learning to name a few Offers two content delivery options print and online the latter of which provides anytime anywhere access for multiple users and superior search functionality via ScienceDirect as well as multimedia content including audio and video files

*The Future of Evaluation*  
Wolfgang Meyer,Reinhard Stockmann,2016-01-26 Evaluation has become an important instrument for rational governance and is used in an increasing number of countries and policy fields Recent developments at the global national and local level

are changing the conditions and functions of evaluation worldwide This book examines current global development trends and changing demands for evaluation It addresses issues surrounding professionalisation and globalisation examining the need to strengthen accountability for social development in various different policy fields regions and countries to improve governance and its impacts on social betterment It also considers issues of quality utility and further education and the upgrading of evaluation in a broad variety of different organisations such as multilateral donor organisations national public administrations private consultancies civil society organisations universities and research institutes With contributions from 30 different countries this book combines a broad variety of viewpoints to examine the global future of evaluation

**Evaluating Occupational Health and Safety Research Programs** National Research Council, Institute of Medicine, Committee for the Review of NIOSH Research Programs, 2009-12-12 Each year approximately 5 000 fatal work related injuries and 4 million non fatal injuries and illnesses occur in the United States This number represents both unnecessary human suffering and high economic costs In order to assist in better evaluating workplace safety and create safer work environments the Institute of Medicine conducted a series of evaluations of the National Institute for Occupational Safety and Health NIOSH research programs assessing the relevance and impact of NIOSH's work on improving worker safety and health

**"Proof," Policy, and Practice** Paul E. Lingenfelter, 2023-07-03 How can we fix our schools Improve graduation rates in college What works These are questions that make the headlines and vex policy makers practitioners and educational researchers While they strive to improve society there are frequently gulfs of mutual incomprehension among them Academics longing for more influence may wrongly fault irrationality ideology or ignorance for the failure of research to inform policy and practice more powerfully Policy makers and practitioners may doubt that academics can deliver ideas that will reliably yield desirable results This book bridges the divide It argues that unrealistic expectations lead to both unproductive research and impossible standards for evidence based policy and practice and it offers promising ways for evidence to contribute to improvement It analyzes the utility and limitations of the different research methods that have been applied to policy and practice as well as the strengths and weaknesses of educational reform strategies It explains why using evidence for accountability often makes things worse rather than better Paul Lingenfelter offers educational researchers and policy makers a framework for considering such questions as What problems are important and accessible What methods will be fruitful Which help policy makers and practitioners make choices and learn how to improve What information is relevant What knowledge is valid and useful How can policy makers and practitioners establish a more productive division of labor based on their respective capabilities and limitations He cautions against the illusion that straight forward scientific approaches and data can be successfully applied to society's most complex problems While explaining why no single policy or intervention can solve complex problems he concludes that determination measurement analysis and adaptation based on evidence in specific situations can lead to significant improvement This positive even handed introduction to the use of



research for problem solving concludes by suggesting emerging practices and approaches that can help scholars practitioners and policy leaders become more successful in reaching their fundamental goals

***The SAGE Handbook of Evaluation*** Ian Shaw,Ian Graham Ronald Shaw,Jennifer C Greene,Melvin M Mark,2006-07-27 In this comprehensive handbook an examination of the complexities of contemporary evaluation contributes to the ongoing dialogue that arises in professional efforts to evaluate people related programs policies and practices The SAGE Handbook of Evaluation is a unique and authoritative resource consisting of 25 chapters covering a range of evaluation theories and techniques in a single accessible volume With contributions from world leading figures in their fields overseen by an eminent international editorial board this handbook is an extensive and user friendly resource

**Learning Analytics** Cristina Hall,John R Mattox II,Peggy Parskey,2020-04-03 Effective evaluation and measurement of learning and development initiatives is critical to maximise the impact of training identify gaps for improvement and ensure that efforts are aligned to the business needs Learning Analytics outlines how analytical approaches can respond to these challenges the types and benefits of technological solutions and how to ask the right questions of organizational data in order to build a learning organization that boosts performance and competitive advantage Drawing upon case studies from organizations who have applied such approaches such as The Gap Hilton Worldwide University and Seagate Technology Learning Analytics will enable those involved in learning and development to make the business case for their activities and deliver an evidence based service to their organizations Alongside updated chapters on learning technology tools and moving beyond learning analytics to talent management analytics this second edition also features new content on measuring informal learning increasing data literacy and framing L D s contributions through a portfolio evaluation approach

**Research Methods for Leisure, Recreation and Tourism, 2nd Edition** Ercan Sirakaya-Turk,Muzaffer Uysal,William E Hammitt,Jerry J Vaske,2017-04-13 Describing the fundamental elements of research methods for leisure recreation and tourism this new edition of a popular textbook is updated throughout It covers the measurement of variables sampling questionnaire design and evaluation methods and also a wider discussion of writing proposals communicating research findings cross cultural research and the use of new technologies in conducting research Written by internationally renowned researchers in an accessible style this book introduces both undergraduate and graduate students to the vital skills they will need to succeed in the leisure recreation tourism and hospitality industries

**Evaluating Social Programs and Problems** Stewart I. Donaldson,Michael Scriven,2003-01-30 This book presents visions of how to solve social problems in the 21st century and how programs SHOULD be evaluated not how they will be evaluated

**Evaluation for the Real World** Colin Palfrey,Paul Thomas,Ceri Phillips,2012-06-13 Evaluation research findings should be a key element of the policy making process yet in reality they are often disregarded This valuable book examines the development of evaluation and its impact on public policy by analysing evaluation frameworks and criteria which are available when evaluating public policies and services It further examines the nature of evidence and its use and

non use by decision makers and assesses the work of influential academics in the USA and UK in the context of evaluation and policy making The book emphasises the real world of decision makers in the public sector and recognises how political demands and economic pressures can affect the decisions of those who commission evaluation research while providing recommendations for policymakers on adopting a different approach to evaluation This is essential reading for under graduate and post graduate students of policy analysis and public sector management and those who are involved in the planning and evaluation of public policies and services     Handbook of Education Policy Research Gary Sykes, Barbara Schneider, David N. Plank, 2012-09-10 Co published by Routledge for the American Educational Research Association AERA Educational policy continues to be of major concern Policy debates about economic growth and national competitiveness for example commonly focus on the importance of human capital and a highly educated workforce Defining the theoretical boundaries and methodological approaches of education policy research are the two primary themes of this comprehensive AERA sponsored Handbook Organized into seven sections the Handbook focuses on 1 disciplinary foundations of educational policy 2 methodological perspectives 3 the policy process 4 resources management and organization 5 teaching and learning policy 6 actors and institutions and 7 education access and differentiation Drawing from multiple disciplines the Handbook's over one hundred authors address three central questions What policy issues and questions have oriented current policy research What research strategies and methods have proven most fruitful And what issues questions and methods will drive future policy research Topics such as early childhood education school choice access to higher education teacher accountability and testing and measurement cut across the 63 chapters in the volume The politics surrounding these and other issues are objectively analyzed by authors and commentators Each of the seven sections concludes with two commentaries by leading scholars in the field The first considers the current state of policy design and the second addresses the current state of policy research This book is appropriate for scholars and graduate students working in the field of education policy and for the growing number of academic government and think tank researchers engaged in policy research For more information on the American Educational Research Association please visit <http://www.aera.net>     *Netherlands Annual Review of Military Studies 2015* Jörg Noll, Daan van den Wollenberg, Frans Osinga, Georg Frerks, Irene van Kemenade, 2015-07-27 This book seeks to bridge the gap between academic political and military thinking concerning the success and failure of peacekeeping operations and their termination Exit strategies have recently gained attention in political military academic and public debates due to the Western engagement in international and intrastate conflicts since the end of the Cold War Yet many of those debates took place separately This volume which is predominantly a joint product of academics and the military of the Faculty of Military Sciences of the Netherlands Defence Academy shows new venues by bridging the putative political military divide Drawing on theory empirics and personal experiences the authors address exits at political strategic operational and tactical levels of current and past military missions and interventions ranging from

decolonisation wars to Afghanistan and Iraq Although some of those conflicts are still ongoing valid inferences can be drawn An important one is that exit forms a problem for those who leave and for those who stay While political and military objectives might not have been reached and many of those involved have the feeling that the job is still not yet done the termination of the entire mission or transitions at operational level necessitate both departures and handovers takeovers and are thereby characterised by discontinuities and continuities at the same time It is these dynamics between unfulfilled end states and end dates that in the end lead to the dilemma of leaving All the editors except van den Wollenberg are affiliated with the Faculty of Military Sciences of the Netherlands Defence Academy in Breda the Netherlands J rg Noll is Associate Professor of International Conflict Studies First Lieutenant Air Commodore Frans Osinga is Professor of Military Operational Art and Sciences Georg Frerks is Professor International Security Studies and Irene van Kemenade runs the Research Office of the Faculty Daan van den Wollenberg is Commander of a mechanized artillery platoon of the Netherlands armed forces

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