

Traditional Paradigm	Emerging/Upcoming paradigm
*Provides equal services to all the citizens	*Provides services based on social and economic need
*Provides programmes consisting of a series of activities selected from a restricted list of recreation pursuits	*Provides programmes of human service that may go far beyond traditional recreation activities
*Acts as a direct services provider	* Acts as a community organiser and catalyst in matching community resources to citizen need
*Offers programmes in department facilities	* Offers programmes anywhere in the community.
*Provides staff leadership in activities	*Uses staff resources to coach citizens until they can provide their own leadership
*Funds basic services from tax sources	*Funds service from a variety of sources, including fee-for service, contract arrangements, barter, agency partnerships and cooperation with the private sector, as well as tax resources.
*Plans by updating the past	*Plans by anticipating a preferred future. Plans with potential clients, community informants, other agencies, political representatives
*Plans programmes with the staff	* Evaluates services in terms of human consequences *Organises services around client groups in response to needs felt by participants and careful community-wide needs analysis figures, and corporations as well as staff
*Encourages participation by publicity. *Evaluates results primarily in terms of attendance	*Develops a marketing approach to operations
*Motivates the staff to work for the people	*Motivates the staff to work with the people
*Justifies budgets in terms of historical precedent	*Justifies budgets in terms of social needs and programme results
*Requires financial accountability	*Requires financial and programme accountability
* Achieves the ultimate goals of a fine recreation programme.	*Achieves the ultimate goal of human development and Community organisation

Source: Edginton *et al.*, 2004

Emerging Theoretical Models

Xiang Xie



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