	internal	external
positive	strengths general large number of users; widely known; low- threshold; the building as location knowledge and information traditional expertise in supplying information arts and culture existing collection, known to specific group of users reading and literature relaxation and escapism; reading pleasure is the main reason for visiting the library meeting and debate the large numbers of visitors development and education intensive use by primary schools	opportunities general ageing (of users and staff) long-tail dynamic immigration knowledge and information helping people to find their way through the surfeit of information; promoting media wisdom arts and culture central position in the cultural field reading and literature good starting position for developing into centre of expertise meeting and debate attention for social cohesion development and education lifelong learning; Lisbon target
negative	weaknesses general declining lending and membership loss of young members; no demonstrable return in later life limited opening hours 'bookish' image; broadening of function is regarded as alien to the sector knowledge and information use of the existing digital offering is very limited reading and literature limited availability of 'sprinters'. meeting and debate the extent and social impact of this function is difficult to assess development and education limited use by secondary school pupils; cf. more difficult contacts with secondary schools	the e-book copyright-free texts available on Internet meeting and debate

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ML Morrison

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