



From the Chairman of the National Intelligence Council:

The National Intelligence Council (NIC), a small center of strategic thinking in the US Intelligence Community, launched *Global Trends 2015* to stimulate US policymakers to think “beyond their inboxes.” This work expands the effort of *Global Trends 2010*, published in 1997 under the leadership of my predecessor, Professor Richard Cooper of Harvard.


We identify global “drivers” and estimate their impact on the world over the next 15 years—demography and natural resources, technology, globalization and governance, likely conflicts and prospects for international cooperation, and the role of the United States. The judgments flow from our best efforts to produce a comprehensive picture of the world in 2015. Analysis will help senior leaders better cope with, for example, the uncertainties involved with the decline of Russia, the emergence of China, or the political, economic and societal dynamics in the Middle East.

Global Trends 2015 should be seen as a work-in-progress, a flexible framework for thinking about the future that we will update and revise as conditions evolve. As such, we are pleased to share it with the public, confident that the feedback we receive will improve our understanding of the issues we treat. We welcome comments on all aspects of this study.

Global Trends 2015 is not a traditional intelligence product based on classic intelligence sources, methods and procedures. The National Intelligence Council gave overall direction to the year-long effort, assisted by colleagues from other intelligence agencies and offices. We sought out and drew heavily on experts outside the Intelligence Community to help us both identify the key drivers and assess their impact worldwide. Ultimately, however, the conclusions are our responsibility.

The NIC’s Vice Chairman, Ellen Laipson, and I want to acknowledge the special contributions of several individuals. Enid Schoettle, my special adviser on the NIC, was a principal drafter and coordinator, and she was ably assisted by retired diplomat Richard Smith. The DCI Environmental and Societal Issues Center, led by Paul Frandano, made extensive, invaluable contributions. John Phillips, Chief Scientist of CIA, Directorate of Science and Technology, offered helpful suggestions. Tom Fingar of the State Department’s Bureau of Intelligence and Research made important inputs, as did Ken Knight and Pat Neary of the Defense Intelligence Agency. All the regional and functional National Intelligence Officers (NIOs)—identified at the back page of this publication—contributed sections and provided insights in their areas of expertise. In the final stages of preparing the full text, Enid Schoettle and NIOs Stuart A. Cohen (with his crack staff), David F. Gordon, and Barry F. Lowenkron performed the critical service of integrating substantive comments and judgments.

We are particularly grateful to the Director of Central Intelligence, George Tenet, who encouraged us to take on this ambitious project and provided us with the necessary assistance to bring it to fruition.


John Gannon
Chairman

Global Trends 2015 A Dialogue About The Future With Nongovernment Experts

Michael Hoelscher



Global Trends 2015 A Dialogue About The Future With Nongovernment Experts:

Unveiling the Magic of Words: A Overview of "**Global Trends 2015 A Dialogue About The Future With Nongovernment Experts**"

In a world defined by information and interconnectivity, the enchanting power of words has acquired unparalleled significance. Their power to kindle emotions, provoke contemplation, and ignite transformative change is actually awe-inspiring. Enter the realm of "**Global Trends 2015 A Dialogue About The Future With Nongovernment Experts**," a mesmerizing literary masterpiece penned by way of a distinguished author, guiding readers on a profound journey to unravel the secrets and potential hidden within every word. In this critique, we shall delve into the book is central themes, examine its distinctive writing style, and assess its profound effect on the souls of its readers.

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