

March 24, 2016 at 11:10 a.m.

Opening speech by Mr. Jorma Eloranta, Chairman of the Board of Directors
Neste's Annual General Meeting, March 30, 2016 at 1:00 p.m., Messukeskus, Helsinki

Dear Neste Corporation shareholders, ladies and gentlemen!
Ärade aktieägare, mina damer och herrar, dear fellow shareholders, ladies and gentlemen!

My name is Jorma Eloranta, and I am the chairman of the company's Board of Directors. I would like to warmly welcome you to Neste's Annual General Meeting 2016.

Next, I will briefly introduce the members of the Board of Directors, also explaining the Board's work since the last Annual General Meeting and during the last year, and naturally open the Annual General Meeting.

The business review and financial statements will be presented by our President and CEO Matti Lievonen.

So, I will begin by introducing the members of the Board of Directors, who we have asked to come here to talk to you as in previous years.

- Σ Maija-Liisa Friman has a master's degree in chemistry and is the Vice Chair of the Board of Directors and member of the Audit Committee.
- Σ Laura Raitio has a licentiate degree in chemistry, and she is a member of the Remuneration Committee.
- Σ Jean-Baptiste, or J.B., Renard, is a French citizen with a master's degree in engineering from École Polytechnique and an engineering diploma in petroleum economics from the French Petroleum Institute. Last year, he was a member of the Remuneration Committee.
- Σ Willem Schoeber is a Dutch-German doctor of chemical engineering and member of the Audit Committee
- Σ Marco Wirén has a master's degree in economics and works as a CFO, he is the Chairman of our Audit Committee
- Σ Kirsi Sommunen has a master's degree in economics, and she is also a member of our Audit Committee.
- Σ I myself have a master's degree in technology. I have been the Chair of the Board of Directors and its Personnel and Remuneration Committee since 2012. I have also served as a member of the Shareholders' Nomination Board in accordance with the resolution of the Annual General Meeting.

General Speech An Introduction

Judd E. Hollander



General Speech An Introduction:

Decoding **General Speech An Introduction**: Revealing the Captivating Potential of Verbal Expression

In a time characterized by interconnectedness and an insatiable thirst for knowledge, the captivating potential of verbal expression has emerged as a formidable force. Its capability to evoke sentiments, stimulate introspection, and incite profound transformations is genuinely awe-inspiring. Within the pages of "**General Speech An Introduction**," a mesmerizing literary creation penned by way of a celebrated wordsmith, readers set about an enlightening odyssey, unraveling the intricate significance of language and its enduring impact on our lives. In this appraisal, we shall explore the book's central themes, evaluate its distinctive writing style, and gauge its pervasive influence on the hearts and minds of its readership.

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