

Eldercare Sourcebook

Marty Richards

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The sample a combination of enrolled nurses experienced and inexperienced carers were representative of the employees in care homes studied This consisted of 18 subjects 10 from a private care home and 8 from a charity care home. The structured interviews consisted of all 18 participants and the semi structured interviews consisted of 6 participants from the 18 2 carers and 1 nurse from each setting For participant observation both homes were observed for 8 days from the three months spent in each During interviews data were collected on the leaders style leaders role staff home life and work life and leaders support During participant observation the work environment climate leader and staff interaction were observed and key points were recorded The data were analysed using the Ethnograph v4 0 a program for the analysis of text based data For the research purpose a codebook of 99 codes that would identify different aspects of the data in the interviews and participant observation was created Content and thematic approach were taken towards analysis using the computer software The result from this study showed that 1 staff are seen to prefer their leader to be democratic as there is room for negotiation participation consideration and understanding 2 the staff's perception of the leader is an individualistic as well as every aspect of their needs being met due to variables such as age gender marital status experience dependants education position and language 3 the level of effect of leadership style on the individual is dependent on individual circumstances 4 the extent to which the staffOs personal and work life balance are not promoted depends in the different combination of leadership style of the leader as leader is not autocratic democratic or laissez faire at all times 5 the more democratic the leaders are the more understanding and flexible they are in promoting a balance between personal and work life of their followers 6 staff with different personal circumstances and background view their leaders differently 7 none of the staff want their leader to be liberal 8 staff psychosocial needs are not with leadership high in autocratic approach These findings have implications for nurse training and education and leadership development Trained appropriately and applying the results and recommendations from this study the leaders will assist towards staff retention increase productivity and increase the quality of care in the elder care home sector and promote a healthy and cost effective workforce Current Catalog National Library of Medicine (U.S.), First multi year cumulation covers six years 1965 70

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Table of Contents Eldercare Sourcebook

- 1. Understanding the eBook Eldercare Sourcebook
 - The Rise of Digital Reading Eldercare Sourcebook
 - Advantages of eBooks Over Traditional Books
- 2. Identifying Eldercare Sourcebook
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
- 3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Eldercare Sourcebook
 - User-Friendly Interface
- 4. Exploring eBook Recommendations from Eldercare Sourcebook
 - Personalized Recommendations

- Eldercare Sourcebook User Reviews and Ratings
- Eldercare Sourcebook and Bestseller Lists
- 5. Accessing Eldercare Sourcebook Free and Paid eBooks
 - Eldercare Sourcebook Public Domain eBooks
 - Eldercare Sourcebook eBook Subscription Services
 - Eldercare Sourcebook Budget-Friendly Options
- 6. Navigating Eldercare Sourcebook eBook Formats
 - ∘ ePub, PDF, MOBI, and More
 - Eldercare Sourcebook Compatibility with Devices
 - Eldercare Sourcebook Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Eldercare Sourcebook
 - Highlighting and Note-Taking Eldercare Sourcebook
 - Interactive Elements Eldercare Sourcebook
- 8. Staying Engaged with Eldercare Sourcebook
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Eldercare Sourcebook
- 9. Balancing eBooks and Physical Books Eldercare Sourcebook
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Eldercare Sourcebook
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Eldercare Sourcebook
 - Setting Reading Goals Eldercare Sourcebook
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Eldercare Sourcebook
 - Fact-Checking eBook Content of Eldercare Sourcebook

- Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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