

effective people

LEADERSHIP AND ORGANISATION DEVELOPMENT IN HEALTHCARE

Second Edition

Stephen Prosser

Effective People Leadership And Organisation Development In Healthcare

Kathleen Armour



Effective People Leadership And Organisation Development In Healthcare:

Effective People Stephen Prosser, 2010 This book includes the best in leadership and organisation development management practice and academic theory It examines why so many healthcare organizations are ineffective and sets out attitudes and disciplines for effective people and organisations **Effective People** Stephen Prosser, 2018-05-08 In these pages you will find a rich mixture of the best in leadership and organisation development practice and theory based on a lifetime of studying and applying the principles of why some healthcare organisations succeed and why some fail This inspirational book analyses the attitudes and disciplines which make people and the organizations for which they work more effective more productive and generally more successful The author who has experience of working in healthcare and manufacturing and with senior civil servants and is also familiar with key academic literature sets out a highly practical combination of practice theory and policy applicable in a wide variety of healthcare situations Now revised including an entirely new chapter on being patient focused this remains an invaluable resource for health service leaders and future leaders including managers clinicians policy makers and academics **Effective People** Roger Neighbour, 2016

Leadership and Teambuilding in Primary Care Clare Mullins, Graham Constable, 2018-10-08 This guide contains a foreword by Simon Gregory Dean of Postgraduate GP Education Leicestershire Northamptonshire and Rutland and General Practitioner Northampton This concise jargon free guide examines and explains the skills and attitudes needed to develop leadership abilities in individuals It offers practical advice that is ideal for everyday implementation in the workplace Developed alongside the NHS Leadership Qualities Framework this book offers a unique healthcare organisation as a business focus concentrating efforts in the right areas The case studies bring situations to life and make it easier to identify with leadership and teambuilding issues This book is an invaluable resource for practice managers general practitioners nurses and other healthcare professionals including dentists opticians and pharmacists Allied health professionals medical students and administrative staff will also find much of interest Excellent Tangible Clear This is not some simple self help guide it is a practical thorough and useful text I commend the authors and this book to you and commend the concept of applying leadership to teambuilding If we are to work in effective teams and deliver effective healthcare then leadership is vital This book encourages us to apply what we learn about leadership to our teams whether we are in general medical dental or ophthalmic practice yet is readily applicable to leadership in many walks of life It is also readily applicable at various levels within teams Leadership is about much more than being in charge and is a vital element of professional practice Simon Gregory in the Foreword **Integrating Primary Healthcare** Paul Randal Thomas, 2006 Combines models theory and advice that guides clinicians managers and facilitators to lead integrated primary health care Using case studies and examples this work contains practical sections that are cross referred to theoretical sections that show how theories of whole system learning and change can be applied in different situations *Physicians as Leaders* Mindi McKenna, Perry

Pugno,2018-10-08 This practical work has clinical guidelines and advice on controlling symptoms as well as showing doctors and carers how to provide physical and psychological comfort It helps the clinician to develop a scientific approach to managing symptoms

Quality Improvement in Healthcare Maria Kordowicz,A. Niroshan Siriwardena,2023-04-05 This book introduces quality improvement for anyone studying or working in healthcare Written in clear straightforward language it explores quality improvement from multiple perspectives and outlines a range models and toolkits you can use in practice Encouraging you to reflect on your role as an improver the book equips you with the knowledge and skills you need to work through each stage of the improvement process from troubleshooting an issue to working with others to make an improvement through to its evaluation Key features Case studies and activities help you to apply theory and methodology to your everyday role A comprehensive glossary introduces quality improvement terminology and concepts A logical four part structure moves from the basics up building your knowledge and understanding as you go

Awareness and Influence in Health and Social Care Rosemary Cook,2007 Designed specifically for health and social care professionals this title contains insider information helpful tips checklists and developmental exercises throughout and includes top tips from a wide range of professionals influencing different areas of national policy and practice

Understanding Doctors' Performance Jim Cox,2006 Understanding Doctors Performance addresses possible reasons why doctors under perform covering specific areas such as education and training physical and mental health workload personality organisational culture drug and alcohol misuse and cognitive impairment

How to Become a Better Manager in Social Work and Social Care Les Gallop,Trish Hafford-Letchfield,2012 A guide to the fundamental skills and knowledge that a manager needs underpinned by the values and ethics that are inherent to social work and social care It covers core skills such as time management recruitment managing meetings working in partnership with service users negotiation and conflict management and mentoring and coaching

To Be a Servant-Leader Stephen Prosser,2007 Based upon or inspired by biblical texts To Be a Servant Leader examines the main characteristics or principles of leadership

Working Whole Systems Julian Pratt,Pat Gordon,Diane Plamping,2005 Working Whole Systems offers a radical way of thinking about organisations as living systems It provides practical methods for engaging with complex social and organisational issues that are applicable to any group wanting a new way to work The book draws directly on the authors experience in health agencies housing transport local government police and voluntary agencies This second edition contains new research on the criminal justice system services for children and young people and services for people with mental health problems Leaders managers and human resources professionals in all organisations will find the approach of this book fundamental to the way their systems function It also offers vital information for policy makers and shapers

The Specialist Registrar and New Consultant Handbook John Gatrell,2006 Contains information on the changes in structure funding and governance in the NHS This book supports personal and professional development of every doctor in and following training and covers various aspects of medical

professionals training needs from personal and management styles to practical questions such as writing medico legal reports

Essential Communication Skills for Nursing and Midwifery Philippa Sully, Joan Dallas, 2010-05-19 Effective communication skills are crucial in all aspects of nursing and midwifery practice this book will enable readers to communicate effectively and with confidence in their professional practice It focuses on the communication skills needed for the development of effective professional and therapeutic relationships It is a how to do it book that relates the theory of effective and ethical communication to the practice of nursing and midwifery and provides a framework for developing communication skills to meet a variety of situations Approx 256 pages All the chapters have been revised in line with up to date literature professional practice guidelines and research

A Guide to the NHS Tony White, 2016-07-06 To maximise the effectiveness of their work NHS employees need a clear understanding of the structures and systems of the organisation in which they work However this information can be widely spread hard to access and difficult to gain a working overview of and the pace of changes and initiatives can seem almost dizzying This book draws together a clear picture of the modern NHS from funding and governance to reports inquiries and overarching legislation The book is clear and easy to understand and crucially includes full references to provide a one stop point of access to the most detailed and up to date information available This book is essential reading for workers in the NHS at all levels including managers administrators and clinical professionals It is vital reading for managers and staff at commercial companies working with the NHS It will also be of interest to campaigners patient interest groups researchers and journalists with an interest in the NHS Specialty registrars and consultants can also find the information from the book and much more in *The Doctor's Handbook Parts 1 2* by the same author Rather than long narrative histories or complex explanations the author signposts readers to sources of further information making this book the quick guide so many of us need from the Foreword by Sir Ian Carruthers

How to Succeed as a Leader Ruth Chambers, Kay Mohanna, Richard Jones, David Wall, 2016-07-06 This work includes Foreword by David Nicholson Chief Executive National Health Service of England In the past there has been too little emphasis and investment made in developing leaders in healthcare People have become leaders without being prepared or trained or supported in the role Individuals need to understand the context the concept and models of good leadership the practical steps to becoming a good leader and how to sustain the various components of a well functioning and effective organisation whether that is a large NHS trust or hospital department a clinical group or practice team This guide has been written by a range of writers from organisational consultancy and NHS backgrounds who are all experienced in developing and supporting leaders planning and providing education and change management It is specially designed for independent learning with answers to frequently asked questions self assessment exercises and helpful tips *How to Succeed as a Leader* is ideal for all healthcare professionals in or aspiring to leadership roles It also provides inspiration for academics and workplace educators managers and leaders in government strategic health authorities and workforce deaneries There is

constant reorganisation and a changing culture in our health service Good leadership is essential to address the changes required and take others with you so that the service can function effectively There has been an amateurish approach to leadership in the NHS in the past where people have become leaders without being prepared or trained for the role or supported in it This book is all about presenting you with a practical approach to becoming a competent leader to prepare you to lead in a positive way and realise your responsibilities as a leader From the Preface *Practical Budget Management in Health and Social Care* William Bryans, Steve Field, 2018-05-08 Practical budget management is at the core of this book As well as giving an insight into the way budgets behave in certain circumstances and what can be done about it the book also deals with practical steps the budget and resource manager can take to eliminate waste and reduce opportunities for fraud and collusion Better budget management means that the organisation can concentrate greater resources on matters that will significantly enhance patient and client care The book identifies the day to day issues that affect managers in health and social services and provides advice and a structured approach that facilitate both comprehension of the problem areas and possible solutions It successfully reduces complex budget issues into manageable chunks with case studies key points tips and worked examples to aid understanding It offers practical assistance to managers tutors students board members and other health and social care professionals The book is third in a trilogy which provides practical solutions to the complex problems of resource financial and budget management in health and social care *Managing in Health and Social Care* provides essential checklists for frontline staff is about process quality in financial and business management It concentrates on doing the right thing first time every time *Resource Management in Health and Social Care* essential checklists is about matching available resources to the environment It deals with workplace and environmental problems associated with resource scarcity Although there may be constant change to organisation and structures great improvements in care treatment and technology and ever more sophisticated ways of funding health and social care the actual act of spending money will always be the responsibility of budget managers who are in the front line This book identifies the day to day issues that affect managers in health and social services and provides advice and a structured approach that facilitate both comprehension of the problem areas and possible solutions William Bryans in the Introduction *The effectiveness of people management, organisation development strategies and interventions in a mental health setting* Andrew Homer, 2017-02-24 Essay from the year 2016 in the subject Business economics Business Management Corporate Governance grade 74 language English abstract This paper aims to find out why there is a high turnover rate amongst private mental health nurses in the healthcare industry by looking at influences of leadership style particularly transformational leadership on job satisfaction motivation and commitment to the organisation It will initially look at the current scenario on a ward Ward A in a private mental health hospital Company A and then look at literature supporting possible ways of addressing problems in company A Mental health nurses are said to face significantly different sets of

challenges mainly due to being subjected to violence and aggression regularly by patients Current leadership practices and organisational structures may not be supporting nurses enough in some settings which could be contributing to facilitate unhealthy work environments and high nursing turnover Spending has been said to have significantly risen approximately 327 million to 485 million in from 2012 to 2014 respectively on recruiting temporary nurses due to nursing shortages Budget cuts low remuneration and low staff morale are said to have contributed to an over reliance on temporary nurses which is said to be having a negative effect on continuity of care for patients and poor outcomes of quality Leaders with good interpersonal skills actively carrying out staff supervision and adopting a transformational style of leadership may be the key towards increasing job satisfaction motivation and reducing staff turnover amongst nurses Nurse leaders need to understand their nurses in order to understand why so many are leaving

Organization Development in Healthcare

Jason Wolf, Heather Hanson, Mark Moir, 2011-02-01 In a world saturated with the how tos of OD there is a void of evidence based resources for both organizational leaders and OD scholar practitioners to use as a guide while navigating the complex and chaotic environment of healthcare This handbook has been created to fill this space and provide a resource for this vital audience at a time of great change and greater potential in the healthcare arena The handbook will focus on the critical nature of OD in healthcare and how it applies in this unique environment examining its broad use from hospitals to corporate offices and from small systems to multinational corporations The book will provide research based practical processes and methods while sharing compelling cases of how the compassion and care associated with healthcare is wound tightly with the OD work it encompasses The handbook will also offer a comprehensive look at the role OD plays in the critical issues and significant changes facing healthcare today The handbook overall is a small part history and a small part predictions surrounding very practical and applicable uses of OD In healthcare Through the sharing of engagement processes revealing outcomes and connecting each concept to a living case of how OD has impacted the healthcare field this handbook provides a unique resource for OD and HR professionals healthcare executives MHA students and the academic community

Organization Development in Healthcare Jason A. Wolf, Mark J. Moir, Heather Hanson, Leonard H. Friedman, Grant T. Savage, 2011-07-12 This collection of critical ideas relating organization science to operations and accomplishments in the health care environment provides a thematic guide for leaders practitioners academics and administrators It pulls in a broad cross section of perspectives on the important linkage of scholarship and practice with a solid global perspective

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