

depends largely on his knowledge of a specific area in which he chooses to focus. His ability to diagnose a problem is as important as his experience in performing the same surgery day in and day out. In most situations a surgeon's bedside manner is less important than his skill at performing surgery. On the flipside, police officers are required to diagnose potentially deadly situations within seconds while being subjected to accusations of excessive force and racism further exacerbated by the media.

To bridge the gap between police and community, training needs to be focused on forming community partnerships. Community partnerships will allow police organizations to tailor their policing methods relative to community feedback. Dr. Helen Bass Mitchell Ph.D. from Howard Community College in Maryland highlighted an interesting approach to community partnerships and training in a 1994 article. The commanding officers from Howard County Police Department recorded calls for service and presented them as scenarios to citizens within the community. Their intent was to expose the community members to scenarios an officer was likely to experience during a shift. After the citizens reviewed the scenarios they had to comment on how they thought officers handled the situation. The officers called upon community members of different ethnicities, occupations, ages, and genders to sit on a review panel. The second group involved in the panel consisted strictly of police officers. The officers were allowed to critique the same recorded scenarios the citizens observed.

This unique opportunity revealed telling information with regard to how police and the expectations from the community are disconnected. "What the department found refreshing was the empathy expressed by the citizen panel. One officer said the panel was more understanding and more forgiving toward the conduct of the officers than either the training staff or the Chief. On the other hand, there were incidents in which members of the citizen panel criticized or read

Fallibility In The Administration Of Justice Toward A Critique

BM King



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