

# Educational Administration

Leading with Mind and Heart

ROBERT M. PALESTINE

# Educational Administration Leading With Heart And Mind

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## **Educational Administration Leading With Heart And Mind:**

Educational Administration Robert H. Palestini, 2005 In this second edition of Educational Administration Leading with Mind and Heart Palestini shows readers the importance of organizational development and effective management of the change process in successful school administration and leadership *Educational Administration* Robert Palestini, 2005-08-17 Educational Administration Leading with Mind and Heart 2nd edition takes an organization development approach to producing effective leadership Picture yourself standing in the middle of a dense forest Suppose you were asked to describe the characteristics of the forest what types of trees are growing in the forest how many acres of trees are there where are the trees thriving where are they not Faced with this proposition most people would not know where to start and would not be able to see the forest for the trees Newly appointed school administrators often have these same feelings of confusion when faced with the prospect of having to assume a leadership role in a complex organization like a school or school system Where does one start An effective way to start would be to systematically examine the components that make up an organization Such a system of organizational diagnosis and prescription will lead to a comprehensive and integrated analysis of the organization's strengths and weaknesses and point the way toward possible improvement This book suggests such a sequential and systematic approach Utilizing it effectively can produce dramatic and useful results

**Educational Administration** Robert Palestini, 2011-10-16 Newly appointed school administrators are often confused when faced with the prospect of having to assume a leadership role in a complex organization like a school or school system Where does one start An effective method would be to systematically examine the vital components that make up an organization A system of organizational diagnosis and prescription will lead to a comprehensive and integrated analysis of the organization's strengths and weaknesses and point the way toward possible improvement The new edition of Educational Administration Leading with Mind and Heart suggests such a sequential and systematic approach Utilizing it effectively can produce dramatic results

**Aligning Mind and Heart** Chris Heasley, Robert Palestini, 2021-12-08 This book is a go to guide for school leadership Content includes organization structure transformative leadership effective communication decision making models strategic planning and leadership through change just to name a few If an administrator can master the knowledge and skills encompassed in this book and do it with heart they will be poised for leadership success Chapter case studies provide adult leaders an opportunity to explore their new knowledge in real life based scenarios with guided diagnostic questions for further contemplation A Commonsense Approach to Educational Leadership Robert

Palestini, 2012-06-21 Leaders and aspiring leaders are constantly searching for role models who are successful in placing leadership theory into effective practice This book identifies ten such role models whose heroic leadership behavior is analyzed in order to reveal what particular abilities and skills made them successful and how those attributes can be applied to one's own leadership practice whether that be as a classroom teacher a principal or a superintendent of schools

Catholic School Administration Robert H. Palestini, 2008-09-24 The leading comprehensive guide for Catholic school principals Fully revised and expanded 2nd edition New material on curriculum instruction testing development fundraising federal regulations Discusses school management fundamentals from budgeting to recruitment This new edition of the highly influential text Catholic School Administration has been greatly enlarged and improved with new chapters on curriculum improvement supervision of instruction ways to assess testing as well as new information on marketing human resources and student recruitment Based on principles drawn from Ignatius to Vatican II as well as concepts from current educational and social theorists the book combines the best ideas for leading and decision making with detailed practical presentations of the managerial tasks that must be mastered to run a parochial school Case studies and surveys provide extra guidance For readers seeking to make organizational and instructional improvements this text offers proven techniques for systematic change It is an outstanding resource for introducing administrators to the challenges of running a Catholic school **The**

**Human Touch in Education Leadership** Robert Palestini, 2003-01-14 Palestini advances a new theory of educational leadership seen through the dual lens of critical theory and the Ignatian vision and its practical implications A truly novel approach the author strives to acquaint administrators and students of educational administration with a different way of thinking about education and its administration Possessing the knowledge and skills of leadership is only half the story one must also develop a value system or philosophy that guides the leader's actions and provides the leader with the human touch To advance his theory the author includes chapters that outline the Ignatian vision of leadership discuss the critical approach to leadership and the integration of theory and practice explore an organizational change process and assess the effective implementation of positivism the critical theory and the Ignatian vision The final chapter contains a practical application of this approach to a case study involving the very controversial topic of education tuition vouchers Emotional

Dimensions of Educational Administration and Leadership Eugenie A. Samier, Michèle Schmidt, 2009-05-07 Emotional Dimensions of Educational Administration and Leadership explores foundational theories for emotional dimensions of educational administration and leadership as they influence our understanding analysis and practice in the field It covers a broad range of topics such as ethics authority personality social justice gender discrimination organisational culture decision making accountability and marketisation The first section Theoretical Foundations includes discussion of the early modern romantic philosophy that produced the heroic notion of leadership the idealist philosophy of Hegel existential concerns through Kierkegaard the contributions of psychoanalysis and Habermasian critical theory The second section Types of Emotional Analysis includes examinations of the material culture emotional economies the politics of emotion and the relationship between emotion and rationality The last section Critical and Contemporary Issues includes critiques of the fear arising from accountability regimes the political economy of the market model a feminist critique of ideologies reflecting emotional investments narrative expressions for the emotional context of teamwork the problem of narcissism and the

emotional dimensions of role engagement This volume explores an area that is only just re emergent in the last few years The collection demonstrates the relevance to practical issues and problems internationally both within the organisational context and extra organisationally with a focus on the application of emotional factors as they affect our understanding of and practice in educational organisations The emotions of education affect the implementation of political values and culture within organisations

**A Ten-Minute Approach to Educational Leadership** Robert Palestini,2013-09-19 Educational leaders and aspiring leaders are constantly searching for ways to improve the functioning of their institutions This book provides them with a unique approach to diagnosing a school school system or college s organizational health and determining what interventions might be necessary to improve their operations Each chapter of the book is dedicated to one of the ten essential components of an organization like a school school system or university Most of the content of each chapter focuses on the implementation of these components but there is some emphasis on the supporting theory that speaks to why these leadership practices actually work We know that administrators are busy people therefore at the end of each chapter there is a Diagnostic Checklist of questions that should be helpful in quickly assessing the status of these components in an institution and indicating whether they need to be addressed In the Appendix there are two diagnostic instruments Heart Smart surveys I and II that will help in quantifying the assessment process so that the weaknesses can be easily identified and quickly corrected

*The Standards-Based Administrative Internship* Donald G. Hackmann,Donna M. Schmitt-Oliver,Jaclynn C. Tracy,2002-07-23 As an applied field educational administration must be learned through experiencing its myriad tasks and challenges Whether you are the mentor or the intern you will find a wealth of helpful information and guidance about designing field experiences for individuals who are involved in the clinical preparation of aspiring principals and superintendents The authors argue for a high quality internship or mentoring experience and for basing experiences around the Interstate School Leaders Licensure Consortium ISLLC research based framework Chapters provide a detailed description of the key administrative responsibilities inherent in each standard Additionally it will assist mentors in understanding their vital roles in ensuring a high quality learning experience Suggested readings and Web sites are listed at the conclusion of each standard and sample forms to help structure the field experience are also provided

*Standards-Based Leadership* Sandra Lowery,Sandra Harris,2004-09-01 Although there are several case study books for administrators this one book specifically for superintendents is framed within the state and national standards It offers a way for superintendents as well as those in training to combine best practice theory with practice using everyday realistic situations Each chapter includes questions for discussion references additional resources Readers will also find a corresponding brief literature review and a case study that illustrates the standard being discussed

*Standards-Based Leadership* Sandra Harris,Julia Ballenger,Jason Mixon,2015-05-06 Today s school principals are charged with the responsibility of creating learning organizations that emphasize success for all students Framing decisions in standards that

are grounded in research and best practice this book provides a structure for learning and growth for both current and aspiring principals Each chapter in Standards Based Leadership A Case Study Book for the Principalship is organized around a Texas Principal Competency Exam and related to the 2014 Texas Principal Standards and 2011 ELCC standards The cases provided for discussion are all based on real problems that challenge principals in Texas or any other state By applying the standards and using the brief literature reviews as resources to guide decision making principals are provided with a framework for implementation of specific strategies that will best help them successfully lead schools

**A Concise Guide to Lecturing in Higher Education and the Academic Professional Apprenticeship** Duncan Hindmarch,Lynn Machin,Sandra Murray,Tina Richardson,Helen Walmsley-Smith,2025-02-28 Ideal for lecturers new to delivering higher education in universities colleges and the private sector It is specifically organised to cover the requirements of the new Academic Professional Apprenticeship both teaching and research specialisms and also supports lecturers undertaking the Post Graduate Certificate in Higher Education The contents are fully mapped to the Higher Education Academy s UK Professional Standards Framework and the VITAE research standards It is designed for both teaching and research lecturer apprenticeship routes and includes clear guidance to help pass the end point assessment There is a focus on the holistic development of the academic professional within the current context of higher education

**A Game Plan for Effective Leadership** Robert Palestini,2008-07-17 The conventional wisdom is that leaders are born not made Author Robert Palestini argues that his experience and scholarly research indicate that leadership skills can be learned The first chapter of this book speaks to the so called science of administration and leadership while the second chapter deals with the art of leadership One needs to learn how to lead with both mind science and heart art to be truly effective The effective building blocks of quality leadership are the skills of communication motivation organizational development management and creativity Mastering the theory and practice in these areas of study will produce high quality leadership ability and in turn produce successful leaders This book uses the case study approach in order to facilitate placing theory into effective practice Each chapter contains an extensive study on one of ten of the most successful basketball coaches of our times including Phil Jackson Bobby Knight Mike Krzyzewski Pat Riley Pat Summitt and Dean Smith The book looks to see how these coaches were able to place leadership theory into effective practice The lessons learned will prove invaluable to leaders and aspiring leaders whether they be a parent teacher school principal athletic director coach or CEO

Going Back to the Future Robert Palestini,2011-09-09 It was Edmund Burke the British Statesman and philosopher who said that those who don t know history are destined to repeat it In this book at least as far as educational leadership is concerned Robert Palestini helps ensure that we do not fall into the trap of ignoring history Dr Palestini rightly points out that effective leaders have been utilizing the same leadership behavior for centuries He uses this evidence to support the perennial and lasting impact of situational leadership theory which posits that no single way of leading works in all situations Rather appropriate leadership

behavior depends on the circumstances at a given time For centuries effective managers have been diagnosing the situation identifying the leadership style or behavior that will be most effective and then determining whether they can implement the required style At the turn of the last century the editors of Life Magazine identified the 100 leaders who they believed had the most impact of the global society during the second millennium Using this list as a backdrop Palestini chose ten of the twentieth century individuals on the list to explore what it was about their respective leadership behavior that allowed them to have such a significant and lasting impact on our society When we examine the leadership behavior of the ten great leaders profiled in this book we will most certainly find that the most effective of them operated out of all five leadership frames the lesson learned being that if one wishes to hone one s current leadership skills or become a future leader one can learn to do so by reflectively looking to the leaders of the past

**Journal of School Leadership ,2000 Teachers**

**Matter** Christopher Day,Pam Sammons,Gordon Stobart,Alison Kington,Qing Gu,2007-03-16 Teachers Matter offers the most definitive portrait of teachers lives and work to date At a time when teaching standards are high on the political and social agenda the quality and commitment of teaching staff is seen as paramount and they are viewed as pivotal to the economic and social well being of society But What are the influences that help or hinder teachers commitment Is there an association between commitment and pupil attainment Why are teachers identities important What are teachers needs and concerns in different professional life phases Does school context count Based on a DfES funded study of 300 teachers in 100 primary and secondary schools in England the authors identify different patterns of influence and effect between groups of teachers which provide powerful evidence of the complexities of teachers work lives identity and commitment in relation to their sense of agency well being resilience and pupil attitudes and attainment This in turn provides a clear message for teachers teachers associations school leaders and policy makers in understanding and supporting the need to build and sustain school and classroom effectiveness The book addresses issues such as the importance of career development the relationships between school leadership culture and teachers lives maintaining a work life balance identity and well being and the connection between commitment resilience and effectiveness in the classroom Original and highly relevant Teachers Matter is invaluable reading for teachers head teachers researchers and teacher educators

*Passing the Superintendent TExES Exam* Elaine L. Wilmore,2009-11-24 Elaine L Wilmore guides superintendents in Texas and elsewhere through the certification test in Passing the Superintendent TExES Exam the sequel to her best selling Passing the Principal TExES Exam This comprehensive resource is a must have for anyone taking the superintendent TExES exam but it will also be useful to others across the nation and around the world as the Texas standards are closely aligned with those of the Educational Leadership Constituent Council ELCC By breaking down the domains and competencies of the test into manageable components Wilmore guides readers through personal success plans to superintendent certification

*Leadership with a Conscience* Robert Palestini,2011-12-02 Leaders and aspiring leaders are constantly searching for role models who are

successful in placing leadership theory into effective practice This book identifies ten such role models whose heroic leadership behavior is analyzed in order to reveal what particular abilities and skills made them successful and how those attributes can be applied to one's own leadership practice whether that be as a classroom teacher a principal or a superintendent of schools They are juxtaposed with ten leaders who were effective but certainly not heroic Dr Palestini points out that effective leaders have been utilizing the same leadership behavior for centuries He uses this evidence to support the perennial and lasting impact of situational leadership theory which posits that no single way of leading works in all situations Rather appropriate leadership behavior depends on the circumstances at a given time For decades effective managers have been diagnosing the situation identifying the leadership style or behavior that will be most effective and then determining whether they can implement the required style The leadership behavior of ten heroic leaders ranging from Jane Addams to Warren Buffett and from Abraham Lincoln to Joe Paterno is examined in this book The lesson learned from these heroic leaders being that if one wishes to hone one's current leadership skills or become a future leader one can learn to do so by reflectively looking to those who have established themselves in history as both effective and heroic leaders that is leaders who lead with both mind and conscience

**A Model of Emotional Leadership in Schools** Izhak Berkovich, Ori Eyal, 2020-10-06

Against the backdrop of research that tells us emotions are playing an increasingly prevalent role in organizations performance this text draws on empirical studies to powerfully argue that it is incumbent upon school principals to display emotional leadership within the education system A Model of Emotional Leadership in Schools sets out the importance of affective wellness in teachers and addresses questions on emotive school management Bringing together a range of studies the book elucidates emotion as a managerial tool in the school environment and considers the interpersonal emotional support of teachers by principals Ultimately the text puts forward a new model of emotional leadership in schools to provide practical insights into the ways in which principals can influence transform and manage teachers emotions This insightful text will be of interest to researchers academics and postgraduate students in the fields of school leadership and leadership strategy as well as educators and school leaders concerned with how interpersonal aspects of emotion management play out within the school context Izhak Berkovich is a faculty member in the Department of Education and Psychology at the Open University of Israel Israel Ori Eyal is Chair of the Graduate Division of Policy Administration and Leadership in Education at the Hebrew University of Jerusalem Israel



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