Environment and Construction: A Survey of Environmental Policies of Large UK Firms

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Abstract

Since the early 1990s there has been increased environmental awareness, legislative pressure and growing public interest in environmental issues. Consequently, the UK construction industry has been encouraged to seek more appropriate strategies to respond to the environmental pressures. It is evident that many UK firms in general, and construction firms in particular, have embarked on the adoption of some form of corporate environmental policies. This paper draws from a study of the top 12 UK construction firms over a six-year period from 1989 to 1994. The study offers an insight into the degree to which these firms have in fact incorporated current environmental regulations into their corporate strategies. The results suggest that during this period most of the firms in the sample have adopted such policies. However, content analysis of these policies reveals that firms' responses in different areas of concern such as energy, pollution, waste, raw materials and recycling are quite varied.

Keywords: Large UK construction firms, Environmental policies, Environmental strategies.

Introduction

Since the beginning of the 1990s large construction firms in the UK have become more environmentally aware. This growing consciousness has been coincided with the general spread of environmental movement, new and more stringent legislation (Oliff and Vendermere, 1990) and heightened publicity surrounding environmentally unsound practices. The changing attitude of industry has been interpreted by some as 'an awakening awareness of the need to take action now to prevent irrevocable damage to the environment' (Institute of Directors, 1992). It has also been suggested that the most polluting industries such as oil and chemicals, are among 'the leading edge' of the good environmental behaviour (ibid., 1992, p4). Seeking a "greener" image has been further stimulated as demand for products of pro-environmental claim have increased. Following a number of recent environmental disasters many multinational firms have found a public declaration of their environmental commitment a useful gesture to avoid negative publicity. Furthermore, with tightening of environmental regulations the risk of prosecution for non-compliance has become very real for the managers of such firms who can be held responsible for their negligence (Planning Week, 1993). The fear of

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