

The Enterprise Engineering Series

Marc Lankhorst et al.

# Enterprise Architecture at Work

Modelling, Communication and Analysis

*Third Edition*



Springer

# Enterprise Architecture At Work Modelling Communication And Analysis

**Henry Linger, Julie Fisher, Andrew  
Barnden, Chris Barry, Michael  
Lang, Christoph Schneider**



## **Enterprise Architecture At Work Modelling Communication And Analysis:**

*Enterprise Architecture at Work* Marc Lankhorst, 2009-07-15 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models They provide architects with concrete instruments that improve their architectural practice As this is not enough they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture

*Enterprise Architecture at Work* Marc Lankhorst, 2005-10-11 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models They provide architects with concrete instruments that improve their architectural practice As this is not enough they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues The modelling language and the other techniques presented have been proven in practice in many real life case studies So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture

*Enterprise Architecture at Work* Marc Lankhorst, 2012-08-20 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures

the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be, the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues. The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard. So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture.

Advances in Enterprise Engineering I Jan Dietz, Antonia Albani, 2008-06-10. The expectation for the future of the 21st century enterprise is complexity and agility. In this digital age, business processes are scattered not only through the labyrinth of their own enterprises but also across different enterprises and even beyond the national boundaries. An evidence of this is the growing phenomenon of business process outsourcing. Increasing competition, higher customer demands and emerging technologies require swift adaptation to the changes. To understand design and engineer a modern enterprise or an enterprise network and its interwoven business processes, an engineering and systematic approach based on sound and rigorous theories and methodologies is necessary. Along with that, a paradigm shift seems to be needed for addressing these issues adequately. An appealing candidate is to look at an enterprise and its business processes as a social system. In its social setting, an enterprise and its business processes represent actors with certain authorities and assigned roles who assume certain responsibilities in order to provide a service to its environment. The need for this paradigm shift along with the complexity and agility of modern enterprises gives inspiration for the emerging discipline of Enterprise Engineering. For the study of this socio technical phenomenon, the prominent tools of Modeling and Simulation play a significant role. Both conceptual modeling and simulation are widely used for understanding, analyzing and engineering an enterprise, its organization and business processes.

Enterprise and Organizational Modeling and Simulation Robert Pergl, Martin Molhanec, Eduard Babkin, Samuel Fosso Wamba, 2016-11-11. This book constitutes the refereed proceedings of the 12th International Workshop on Enterprise and Organizational Modeling and Simulation EOMAS 2016 held in Ljubljana, Slovenia, in June 2016. The 12 full papers presented in this volume were carefully reviewed and selected from 26 submissions. They were organized in topical sections on formal approaches and human centric approaches.

**Enterprise Architecture for Strategic Management of Modern IT Solutions** Tiko Iyamu, 2022-03-16. The popularity of enterprise architecture (EA) has increased in the last two decades in both business and academic domains. Despite the cumulative interest from all sectors, the implementation and practice of EA have been entangled with numerous challenges and complexities. Consequently, some organisations continue to theorise the concept

which has ramifications on practice and return on investment ROI This has led to many studies that have been conducted to understand the complexities impacting the implementation and practice of EA in organisations Yet the trajectory of some convolutions remains mystery in many quarters This attributes to the struggle to articulate the value of EA in many environments Hence many organisations find it difficult to apply EA for strategic management of modern information technology IT solutions Enterprise Architecture for Strategic Management of Modern IT Solutions provides guidance on how to employ EA in deploying and managing IT solutions from pragmatic and implementable strategies perspectives Until now implementation and practice of EA have been slow despite its growing popularity and interest from all sectors The author employs sociotechnical theories such as actor network theory ANT and structuration theory ST as lenses to examine and explain why and how challenges and complexities exist and derail the implementation or practice of EA in organisations By doing so this serves to enable practitioners and readers to gain fresh insights on why the challenges exist and how they can be addressed in creating collaborative capabilities for business enhancement sustainability and competitiveness The book provides detailed insights on how to apply EA for organisational purposes from three main fronts First it explains the implications that lack of understanding of EA have on organisational activities and processes Second it examines the challenges and complexities that hinder the implementation and practice of EA in organisations Third it proposes models and frameworks on how EA can be applied for strategic management of modern IT solutions in organisations Written for postgraduates researchers academics and professionals in the fields of EA IT and information systems this book provides a valuable resource that will enable and enhance implementation and practice of EA including future studies

Advances in Enterprise Engineering IX David Aveiro,Robert Pergl,Michal Valenta,2015-06-02 This book constitutes the proceedings of the 5th Enterprise Engineering Working Conference EEWC 2015 held in Prague Czech Republic during May 15 19 2015 EEWC aims at addressing the challenges that modern and complex enterprises face in a rapidly changing world The participants of the working conference share a belief that dealing with these challenges requires rigorous and scientific solutions focusing on the design and engineering of enterprises The goal of EEWC is to stimulate interaction between the different stakeholders scientists as well as practitioners interested in making enterprise engineering a reality The 10 papers included in this book were presented at EEWC after being carefully reviewed and selected out of 29 submissions The topics of the presented papers allowed for active participation in interesting discussions and exchange of ideas and stimulated future cooperation among the participants This made EEWC a real working conference contributing to the further development of enterprise engineering as a mature discipline Topics covered include enterprise engineering and DEMO business process management simulation and analysis and complexity transformation and modeling

**Building Sustainable Information Systems** Henry Linger,Julie Fisher,Andrew Barnden,Chris Barry,Michael Lang,Christoph Schneider,2013-11-08 Information Systems IS as a discipline draws on diverse areas including technology organisational theory management and social science The field

is recognized as very broad and encompassing many themes and areas. However, the development of artefacts or information systems development (ISD) in the broadest sense is a central concern of the discipline. Significantly, ISD impacts on the organisational and societal contexts through the use of the artefacts constructed by the development. Today, that impact also needs to be evaluated in terms of its effects on the environment. Sustainable or green IT is a catch-all term used to describe the development, manufacture, management, use, and disposal of ICT in a way that minimizes damage to the environment. As a result, the term has many different meanings depending on the role assumed in the life span of the ICT artefact. The theme of the proposed work is to critically examine the whole range of issues around ISD from the perspective of sustainability. Sustainable IT is an emerging theme in academic research and industry practice in response to an individual concern for the environment and the embryonic regulatory environments being enacted globally to address the environmental impact of ICT. In this work, we intend to bring together in one volume the diverse research around the development of sustainable IS.

**Enterprise, Business-Process and Information Systems Modeling** Terry Halpin, John Krogstie, Selmin Nurcan, Erik Proper, Rainer Schmidt, Pnina Soffer, Roland Ukor, 2009-04-30. This book contains the proceedings of two long-standing workshops: The 10th International Workshop on Business Process Modeling Development and Support (BPMDS 2009) and the 14th International Conference on Exploring Modeling Methods for Systems Analysis and Design (EMMSAD 2009) held in connection with CAiSE 2009 in Amsterdam, The Netherlands, in June 2009. The 17 papers accepted for BPMDS 2009 were carefully reviewed and selected from 32 submissions. The topics addressed by the BPMDS workshop are business and goal-related drivers, model-driven process change, technological drivers, and IT services, technological drivers, and process mining and compliance and awareness. Following an extensive review process, 16 papers out of 36 submissions were accepted for EMMSAD 2009. These papers cover the following topics: use of ontologies, UML and MDA, ORM and rule-oriented modeling, goal-oriented modeling, alignment and understandability, enterprise modeling and patterns, and anti-patterns in enterprise modeling.

**Uncovering Essential Software Artifacts through Business Process Archeology** Perez-Castillo, Ricardo, Piattini, Mario G., 2013-10-31. Corporations accumulate a lot of valuable data and knowledge over time, but storing and maintaining this data can be a logistic and financial headache for business leaders and IT specialists. *Uncovering Essential Software Artifacts through Business Process Archaeology* introduces an emerging method of software modernization used to effectively manage legacy systems and company operations supported by such systems. This book presents methods, techniques, and new trends on business process archaeology, as well as some industrial success stories. Business experts, professionals, and researchers working in the field of information and knowledge management will use this reference source to efficiently and effectively implement and utilize business knowledge.

**A Systemic Perspective to Managing Complexity with Enterprise Architecture** Saha, Pallab, 2013-09-30. Organizational complexity is an unavoidable aspect of all businesses, even larger ones, which can hinder their ability to react to sudden or disruptive change.

However with the implementation of enterprise architecture EA businesses are able to provide their leaders with the resources needed to address any arising challenges A Systemic Perspective to Managing Complexity with Enterprise Architecture highlights the current advances in utilizing enterprise architecture for managing organizational complexity By demonstrating the value and usefulness of EA this book serves as a reference for business leaders managers engineers enterprise architects and many others interested in new research and approaches to business complexity

**ENTERprise Information Systems** Maria Manuela Cruz-Cunha,Joao Varajao,Philip Powell,Ricardo Martinho,2011-09-30 This three volume set CCIS 219 CCIS 220 and CCIS 221 constitutes the refereed proceedings of the International Conference on ENTERprise Information Systems CENTERIS 2011 held in Vilamoura Portugal in September 2011 The approx 120 revised full papers presented in the three volumes were carefully reviewed and selected from 180 submissions The papers are organized in topical sections on knowledge society EIS adoption and design EIS implementation and impact EIS applications social aspects and IS in education IT IS management telemedicine and imaging technologies healthcare information management medical records and business processes decision support systems and business intelligence in health and social care contexts architectures and emerging technologies in healthcare organizations as well as m health

**Handbook of Service Science** Paul P. Maglio,Cheryl A. Kieliszewski,James C. Spohrer,2010-06-14 As the service sector expands into the global economy a new science of service is emerging one that is dedicated to encouraging service innovation by applying scientific understanding engineering discipline and management practice to designing improving and scaling service systems Handbook of Service Science takes the first major steps to clarifying the definition role and future of this nascent field Incorporating work by scholars from across the spectrum of service research the volume presents multidisciplinary perspectives on the nature and theory of service on current research and practice in design operations delivery and innovation of service and on future opportunities and potential of service research Handbook of Service Science provides a comprehensive reference suitable for a wide reaching audience including researchers practitioners managers and students who aspire to learn about or to create a deeper scientific foundation for service design and engineering service experience and marketing and service management and innovation

Business Process Model and Notation Remco Dijkman,Jörg Hofstetter,Jana Köhler,2011-11-17 This book constitutes the proceedings of the third workshop on Business Process Model and Notation BPMN 2011 held in Lucerne Switzerland in November 2011 The 8 research papers presented were carefully reviewed and selected from 20 submissions In addition 10 short papers are included The workshop applied a thorough reviewing process during which each paper was reviewed by three Program Committee members The BPMN workshop series provides a forum for academics and practitioners who share an interest in business process modeling using the business process modeling notation which is seen by many as the de facto standard for business process modeling This year the workshop lasted two days and consisted of both a scientific and a practitioner event

*The Practice of Enterprise Modeling*

Janis Grabis,Marite Kirikova,Jelena Zdravkovic,Janis Stirna,2013-11-01 This volume constitutes the proceedings of the 6th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in November 2013 in Riga Latvia The focus of the PoEM conference series is on advances in the practice of enterprise modeling through a forum for sharing knowledge and experiences between the academic community and practitioners from industry and the public sector The 19 papers accepted were carefully reviewed and selected from 80 submissions They reflect different topics of enterprise modeling including quality of models change management and transformation approaches and tools for agility and flexibility enterprise modeling and business processes enterprise modeling and information systems and enterprise modeling cases Additionally one of the two keynotes is also included in this volume *Advanced Digital Architectures for Model-Driven Adaptive Enterprises* Kulkarni, Vinay,Reddy, Sreedhar,Clark, Tony,Barn, Balbir S.,2020-04-03 The five digital forces mobility and pervasive computing cloud big data artificial intelligence and robotics and social media are poised to bring great academic and industrial breakthroughs All stakeholders want to understand how to best harness these forces to their advantage While literature exists for understanding each force independently there is a lack of knowledge on how to utilize all the forces together to realize future enterprises *Advanced Digital Architectures for Model Driven Adaptive Enterprises* is an essential reference source that explores the potential in unifying the five digital forces to achieve increased levels of agility efficiency and scale Featuring coverage on a wide range of topics including socio technical systems adaptive architectures and enterprise modeling this book is ideally designed for managers executives programmers designers computer engineers entrepreneurs tool builders digital practitioners researchers academicians and students at the graduate level

**International Scientific Conference Energy Management of Municipal Facilities and Sustainable Energy Technologies EMMFT 2019** Vera Murgul,Viktor Pukhkal,2020-08-17 This book is intended to assist to improve energy efficiency in the industrial sector The book offers case studies for industrial energy efficiency improvement and contains brief reports on cutting edge research in all fields of the energy industry This book which is composed of select research proceedings of the EMMFT 2019 conference covers such issues as good quality energy use energy generation technologies materials used for energy generation and storage technologies as well as materials for water purification petroleum engineering and digital energy systems The case studies discussed comprise the use of fossil fuel and non fossil fuel energy resources novel materials with advanced heat transport or heat resistance and energy digitalization Coverage extends to all theoretical and applied aspects of the field This book is an ideal resource for scientists and energy analysts industrial practitioners engineers researchers and postgraduate students working in the field of management and technology for improving energy efficiency in the industry Also the book is of interest to researchers engineers and laboratory personnel in the fields of power systems and smart grids *Enterprise, Business-Process and Information Systems Modeling* Selmin Nurcan,Iris Reinhartz-Berger,Pnina Soffer,Jelena Zdravkovic,2020-05-28 This book contains the proceedings of two long



running events held along with the CAiSE conference relating to the areas of enterprise business process and information systems modeling the 21st International Conference on Business Process Modeling Development and Support BPMDS 2020 and the 25th International Conference on Exploring Modeling Methods for Systems Analysis and Development EMMSAD 2020 The conferences were planned to take place in Grenoble France during June 8 9 2020 They were held virtually due to the COVID 19 pandemic For BPMDS 13 full papers and 1 short paper were carefully reviewed and selected for publication from a total of 30 submissions for EMMSAD 11 full papers and 4 short papers were accepted from 29 submissions The papers were organized in topical sections named as follows BPMDS Business process execution and monitoring BPM applications in industry and practice planning and scheduling in business processes process mining process models and visualizations EMMSAD Requirements and method engineering enterprise and business modeling software related modeling domain specific modeling evaluation related research

*The Practice of Enterprise Modeling* Ulrich Frank, Oscar Pastor, Pericles Loucopoulos, Ilias Petrounias, 2014-11-07 This volume constitutes the proceedings of the 7th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in November 2014 in Manchester UK The focus of the PoEM conference series is on advances in the practice of enterprise modeling through a forum for sharing knowledge and experiences between the academic community and practitioners from industry and the public sector The 16 full and four short papers accepted were carefully reviewed and selected from 39 submissions They reflect different topics of enterprise modeling including business process modeling enterprise architecture investigation of enterprise modeling methods requirements engineering and specific aspects of enterprise modeling

**Implications of Information and Digital Technologies for Development** Wallace Chigona, Salah Kabanda, Lisa F. Seymour, 2024-07-31 This book constitutes the refereed proceedings of the 18th IFIP WG 9.4 International Conference on Implications of Information and Digital Technologies for Development ICT4D 2024 which was held in Cape Town South Africa during May 20 22 2024 The 48 full papers and 4 short papers presented were carefully reviewed and selected from 107 submissions They are organized in topical sections as follows Part I Artificial Intelligence Inequalities and Human Rights Digital Inclusion through e Government Giving Voice to Marginalised Perspectives in IS Research Human Computer Interaction for Ethical Value Exchange and Social Inclusion ICT Curriculum and Education ICT in Displacement and Conflict Zones Ideas Disconnects Research in Indigenous African Languages Smart Collaborations Technology Information and Computer Security General Track Philosophical Theoretical and Methodological Approaches to Researching ICT4D

## Unveiling the Power of Verbal Artistry: An Psychological Sojourn through **Enterprise Architecture At Work Modelling Communication And Analysis**

In a global inundated with monitors and the cacophony of immediate communication, the profound energy and emotional resonance of verbal artistry usually fade into obscurity, eclipsed by the continuous barrage of sound and distractions. Yet, set within the musical pages of **Enterprise Architecture At Work Modelling Communication And Analysis**, a interesting work of fictional brilliance that impulses with raw thoughts, lies an remarkable trip waiting to be embarked upon. Published by a virtuoso wordsmith, this interesting opus books viewers on a psychological odyssey, gently revealing the latent possible and profound affect embedded within the elaborate internet of language. Within the heart-wrenching expanse of this evocative examination, we will embark upon an introspective exploration of the book is central styles, dissect their charming writing model, and immerse ourselves in the indelible effect it leaves upon the depths of readers souls.

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### Enterprise Architecture At Work Modelling Communication And Analysis Introduction

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