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# GOAL DIRECTED PROJECT MANAGEMENT

SECOND EDITION



**EFFECTIVE TECHNIQUES  
AND STRATEGIES**

**Erling S Andersen,  
Kristoffer V Grude and Tor Haug**

Introduced and edited by Terry Gibbons  
Translated by Roberta Wieg

Coopers  
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IQD

# Goal Directed Project Management

**Rachel Sandford**



## **Goal Directed Project Management:**

Goal Directed Project Management Erling S. Andersen, Kristoffer V Grude, Tor Haug, 2009-06-03 Goal Directed Project Management GDPM is a unique methodology that has been developed and refined by the authors over a period of more than 20 years. In this time organizations all over the world have adopted it as a standard approach. The central focus of Goal Directed Project Management, this fourth edition of one of the most influential project management books, is to develop understanding, commitment and involvement while managing successful and lasting change. Throughout the text, the authors emphasise the need for a PSO (People, System and Organization) perspective that goes beyond the technical aspects dealt with by most project management literature, enhancing and prolonging the life of a project by allowing the people and organization involved to develop simultaneously with the system. Goal Directed Project Management gives detailed and practical guidance on how to plan, organize and control these PSO projects effectively, presenting methods and tools that will increase significantly the probability of project success. This newly updated fourth edition of Goal Directed Project Management addresses the financial control of projects in a new chapter, presenting a pragmatic approach based on GDPM methods to this aspect of project management. It includes guidelines to take you through setting up a project budget based on cost-benefit analysis and shows how to report and control the running project using the milestone-related budget. Online resources now include an additional chapter on GDPM in a multi-project environment. Further information about GDPM certification can be found at [www.gdpm.com](http://www.gdpm.com).

**Goal Directed Project Management** Erling S. Andersen, Kristoffer V. Grude, Tor Haug, Mike Katagiri, John Rodney Turner, 2004. Praise and Reviews: Well argued and authoritative, a very helpful approach to a subject which is central to the business of managing change in modern organizations. The Work Foundation. Racy and pragmatic, a worthwhile addition to the literature. European Management Journal. Goal directed project management GDPM is a unique methodology that has been developed and refined by the authors over 20 years. During this period GDPM has been adopted as a standard approach by organizations all over the world. This fully updated third edition of Goal Directed Project Management highlights the close relationship between managing change and the key ideas of GDPM. The central focus of GDPM is to develop an understanding of and commitment to managing successful and lasting change. Throughout the text, the authors constantly emphasize the need to develop people's involvement and commitment to the project. The authors refer to this as PSO (people, systems and organization). Goal Directed Project Management gives detailed and practical guidance on how to plan, organize and control these PSO projects effectively by presenting the methods and tools that will increase significantly the probability of success.

*Goal Directed Project Management* Erling S. Andersen, Kristoffer V. Grude, Tor Haug, 1987. Well argued and authoritative, a very helpful approach to a subject which is central to the business of managing change in modern organizations. The Industrial Society.

**Goal Directed Project Management, 4th Edition** Erling Andersen, 2009. Goal Directed Project Management GDPM is a unique methodology that has been developed and

refined by the authors over a period of more than 20 years In this time organizations all over the world have adopted it as a standard approach The central focus of GDPM is to develop understanding commitment and involvement while managing successful and lasting change Throughout the text the authors emphasise the need for a PSO People System and Organization perspective that goes beyond the technical aspects dealt with by most project management literature enhancing and prolonging the life of a project by allowing the people and organization involved to develop simultaneously with the system Goal Directed Project Management gives detailed and practical guidance on how to plan organise and control these PSO projects effectively presenting methods and tools that will increase significantly the probability of project success This newly updated fourth edition of Goal Directed Project Management addresses the financial control of projects in a new chapter presenting a pragmatic approach based on GDPM methods to this aspect of project management It includes guidelines to take you through setting up a project budget based on cost benefit analysis and shows how to report and control the running project using the milestone related budget

**Goal Directed Project Management** ,1995

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**Practice of Project Management** Enzo Frigenti,Dennis Comninos,2005-12-03

Traditional project management has tended to focus primarily on the processes of managing projects to successful completion To manage projects from their inception through to actual delivery of the business enabling objectives a different project management approach is needed Project management needs to become part of the business This book addresses the concepts and issues of business project management It aims to assist organisations in making the shift from a narrow strong technical focus on project management to a broader more business oriented focus The Practice of Project Management introduces three basic concepts which underpin the philosophy of the business oriented approach Business Focused Project Management BFPM which takes an organisation wide view The Wrappers Model and Objective Directed Project Management ODPM both of which provide the philosophies processes concepts and tools used to enable BFPM

**Reconstructing Project Management** Peter W. G. Morris,2013-03-08 This hugely informative and wide ranging analysis on the management of projects past present and future is written both for practitioners and scholars Beginning with a history of the discipline s development Reconstructing Project Management provides an extensive commentary on its practices and theoretical underpinnings and concludes with proposals to improve its relevancy and value Written not without a hint of attitude this is by no means simply another project management textbook The thesis of the book is that it all depends on how you define the subject that much of our present thinking about project management as traditionally defined is sometimes boring conceptually weak and of limited application whereas in reality it can be exciting challenging and enormously important The book draws on leading scholarship and case studies to explore this thesis The book is divided into three major parts

Following an Introduction setting the scene Part 1 covers the origins of modern project management how the discipline has come to be what it is typically said to be how it has been constructed and the limitations of this traditional model Part 2 presents an enlarged view of the discipline and then deconstructs this into its principal elements Part 3 then reconstructs these elements to address the challenges facing society and the implications for the discipline in the years ahead A final section reprises the sweep of the discipline's development and summarises the principal insights from the book This thoughtful commentary on project and program and portfolio management as it has developed and has been practiced over the last 60 plus years and as it may be over the next 20 to 40 draws on examples from many industry sectors around the world It is a seminal work required reading for everyone interested in projects and their management *Handbook of Research on ICT-Enabled Transformational Government: A Global Perspective* Weerakkody, Vishanth, Janssen,

Marijn, Dwivedi, Yogesh K., 2009-05-31 This book provides comprehensive coverage and definitions of the most important issues concepts trends and technologies within transformation stage e government implementation Provided by publisher

**The Psychology and Management of Project Teams** François Chiocchio, E. Kevin Kelloway, Brian Hobbs, 2015 Even though project management researchers have become increasingly interested in factors that may have an impact on project management effectiveness their efforts fall short of addressing the human factor And unfortunately many project management scholars are largely unaware of the I O psychology literature relying for example on outdated models of motivation and team development On the other side I O psychologists who research groups and teams often ignore the contextual influences such as business sector project type placement in the organizational hierarchy and project phase and maturity that have a crucial impact on how a project will unfold In this volume a cross disciplinary set of editors will bring together perspectives from leading I O psychology and project management scholars **The Management of Projects**

Peter W. G. Morris, 1994 This book will undoubtedly become one of the classics of the project management literature There will be a growing need for project managers who can look beyond the internal processes of their projects to the organisational technological and socio economic contexts in which projects must be managed A good starting point would be for all project managers to read this book *Construction Management and Economics* Project Management, Planning and Control Albert Lester, 2007 This fifth edition provides a comprehensive resource for project managers It describes the latest project management systems that use critical path methods **Images of Projects** Mark Winter, Tony

Szczepanek, 2017-03-02 In this very distinctive book Images of Projects challenges how we think about projects in the most fundamental way it rejects outright the idea of a one best way to view all projects and also the idea of following a prescriptive approach In contrast Images of Projects seeks to encourage a more pragmatic and reflective approach based on deliberately seeing projects from multiple perspectives exploring the insights and implications which flow from these and crafting appropriate action strategies in complex situations Based on real examples and the authors work over the last ten years

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