

FATEFUL DECISIONS



Inside the National Security Council

KARL E. INDERFURTH
and LOCH K. JOHNSON

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Fateful Decisions Inside The National Security Council

Steven W. Hook, Christopher M. Jones



Fateful Decisions Inside The National Security Council:

Fateful Decisions Karl Inderfurth, Loch K. Johnson, 2004 The National Security Council is the most important formal institution in the government of the United States for the creation and implementation of foreign and defense policy. The Council's four principal members—the President, Vice President, Secretary of State, and Secretary of Defense—are responsible for incredibly vast decisions of war and peace, diplomacy, international trade, and covert operations. Yet despite its obvious importance, the NSC has been subject to relatively little scholarly scrutiny and remains misunderstood by most IR students. This edited collection, built upon the first edition originally published under the title *Decisions of the Highest Order* at Brooks Cole, presents a collection of seminal articles, essays, and documents drawn from a variety of sources that will offer revealing coverage of key topics such as the rise of the National Security Adviser to a position of prominence, key challenges to the NSC, and the role of the NSC in a post-Cold War environment.

The National Security Enterprise Roger Z. George, Harvey Rishikof, 2017 This second edition of *The National Security Enterprise* provides practitioners insights into the operations, missions, and organizational cultures of the principal national security agencies and other significant institutions that shape the US national security decision-making process. Unlike some textbooks on American foreign policy, this book provides analysis from insiders who have worked at the National Security Council, the State Department, Department of Defense, the intelligence community, and the other critical entities included in the book. The book explains how organizational missions and cultures create the labyrinth in which a coherent national security policy must be fashioned. Understanding and appreciating these organizations and their cultures is essential for formulating and implementing coherent policies. This second edition includes four new chapters on Congress, DHS, Treasury, and USAID, and updates to the text throughout. It covers the many changes instituted by the Obama administration, implications of the government campaign to prosecute leaks, and lessons learned from more than a decade of war in Afghanistan and Iraq.

The National Security Enterprise Harvey Rishikof, Roger Z. George, 2011 Recent breakdowns in American national security have exposed the weaknesses of the nation's vast, overlapping security and foreign policy bureaucracy and the often dysfunctional interagency process. In the literature of national security studies, however, surprisingly little attention is given to the specific dynamics or underlying organizational cultures that often drive the bureaucratic politics of US security policy. *The National Security Enterprise* offers a broad overview and analysis of the many government agencies involved in national security issues, the interagency process, Congressional checks and balances, and the influence of private sector organizations. The chapters cover the National Security Council, the Departments of Defense and State, the Office of the Director of National Intelligence, the Central Intelligence Agency, the Federal Bureau of Investigation, the Department of Homeland Security, and the Office of Management and Budget. The book also focuses on the roles of Congress, the Supreme Court, and outside players in the national security process, like the media, think tanks, and lobbyists. Each chapter details the organizational culture and personality of these

institutions so that readers can better understand the mindsets that drive these organizations and their roles in the policy process. Many of the contributors to this volume are long time practitioners who have spent most of their careers working for these organizations. As such they offer unique insights into how diplomats, military officers, civilian analysts, spies and law enforcement officials are distinct breeds of policymakers and political actors. To illustrate how different agencies can behave in the face of a common challenge, contributors reflect in detail on their respective agency's behavior during the Iraq War. This impressive volume is suitable for academic studies at both the undergraduate and graduate level, ideal for U.S. government, military and national security training programs and useful for practitioners and specialists in national security studies.

The Oxford Handbook of U.S. National Security Derek S. Reveron, Nikolas K. Gvosdev, John A.

Cloud, 2018-05-01. National security is pervasive in government and society but there is little scholarly attention devoted to understanding the context, institutions and processes the U.S. government uses to promote the general welfare. The Oxford Handbook of U.S. National Security aims to fill this gap. Coming from academia and the national security community, its contributors analyze key institutions and processes that promote the peace and prosperity of the United States and by extension its allies and other partners. By examining contemporary challenges to U.S. national security, contributors consider ways to advance national interests. The United States is entering uncharted waters. The assumptions and verities of the Washington consensus and the early post Cold War have broken down. After 15 years of war and the inability of two presidents to set a new long term U.S. foreign policy approach in place, the uncertainties of the Trump administration symbolize the questioning of assumptions that is now going on as Americans work to re-define their place in the world. This handbook serves as a how-to guide for students and practitioners to understand the key issues and roadblocks confronting those working to improve national security. The first section establishes the scope of national security, highlighting the important debates to bridge the practitioner and scholarly approaches to national security. The second section outlines the major national security actors in the U.S. government, describes the legislative authorities and appropriations available to each institution and considers the organizational essence of each actor to explain behavior during policy discussions. It also examines the tools of national security such as diplomacy, arms control and economic statecraft. The third section focuses on underlying strategic approaches to national security, addressing deterrence, nuclear and cyber issues and multilateral approaches to foreign policy. The final section surveys the landscape of contemporary national security challenges. This is a critical resource for anyone trying to understand the complex mechanisms and institutions that govern U.S. national security.

National Security Entrepreneurs and the Making of American Foreign Policy Vincent Boucher, Charles-Philippe David, Karine Prémont, 2020-11-12. Since the advent of the contemporary U.S. national security apparatus in 1947, entrepreneurial public officials have tried to reorient the course of the nation's foreign policy. Acting inside the National Security Council system, some principals and high ranking officials have worked tirelessly to generate policy change and

innovation on the issues they care about These entrepreneurs attempt to set the foreign policy agenda frame policy problems and solutions and orient the decision making process to convince the president and other decision makers to choose the course they advocate In *National Security Entrepreneurs and the Making of American Foreign Policy* Vincent Boucher Charles Philippe David and Karine Pr mont develop a new concept to study entrepreneurial behaviour among foreign policy advisers and offer the first comprehensive framework of analysis to answer this crucial question why do some entrepreneurs succeed in guaranteeing the adoption of novel policies while others fail They explore case studies of attempts to reorient US foreign policy waged by National Security Council entrepreneurs examining the key factors enabling success and the main forces preventing the adoption of a preferred option the entrepreneur s profile presidential leadership major players involved in the policy formulation and decision making processes the national political context and the presence or absence of significant opportunities By carefully analyzing significant diplomatic and military decisions of the Johnson Nixon Reagan and Clinton administrations and offering a preliminary account of contemporary national security entrepreneurship under presidents George W Bush Barack Obama and Donald Trump this book makes the case for an agent based explanation of foreign policy change and continuity

U.S. National Security and Foreign Policymaking After 9/11 M. Kent Bolton, 2008 In December 2004 the 109th Congress passed and President George W Bush signed the Intelligence Reform and Intelligence Prevention Act IRTPA M Kent Bolton argues that IRTPA represented a change in the trajectory of U S national security policy the first fundamental demonstrable change since the 1947 National Security Act 1947 NSA became law creating a unified U S Department of Defense the Central Intelligence Agency and the National Security Council among other entities As the 1947 NSA presaged a new era of U S policymaking so too did the IRTPA As such the IRTPA represents an extraordinarily important piece of legislation for students and scholars of U S foreign and national security policy The author documents how and why it became law and how it has affected policymaking He further argues that the changes begun by 9 11 and memorialized by IRTPA will likely affect U S national security policymaking for decades if not generations

Intelligence in the National Security Enterprise Roger Z. George, 2020-02-03 This textbook introduces students to the critical role of the US intelligence community within the wider national security decision making and political process *Intelligence in the National Security Enterprise* defines what intelligence is and what intelligence agencies do but the emphasis is on showing how intelligence serves the policymaker Roger Z George draws on his thirty year CIA career and more than a decade of teaching at both the undergraduate and graduate level to reveal the real world of intelligence Intelligence support is examined from a variety of perspectives to include providing strategic intelligence warning daily tactical support to policy actions as well as covert action The book includes useful features for students and instructors such as excerpts and links to primary source documents suggestions for further reading and a glossary

Law and Public Policy Kevin J. Fandl, 2018-09-03 Laws exist to incentivize us to act in a certain manner in accordance with the policies that our

community has deemed right for us And when we disagree with those laws we must re examine our policies and thus our beliefs and ideas to decide whether our community has changed This is a book about law and public policy about the ideas and the rules we build to implement those rules While similar books have looked at public policy and public administration in an effort to explain how the government works and others have considered the foundations of the legal system to understand the rulemaking institutions this book takes a different approach In this ground breaking new textbook author Kevin Fandl develops a complete picture of society from idea to action by examining laws through the lens of policy and vice versa This holistic approach gives readers a chance to see not only why certain rules exist but how those rules evolved over time and the events that inspired them It offers readers an opportunity not only to see but also to participate in the process of forming the structures that shape our society This textbook is divided into two sections The first section provides readers with the tools that they will need to digest the policies and laws that surround them These tools include a historical deep dive into the foundations of the governance structure in the United States and beyond an important examination of civics and a reminder of the importance of engaging in the policymaking process a careful breakdown of the institutions that form the backbone of the law and policy making institutions in the United States and finally critical thinking including practical tools to find reliable sources for news research and other types of information The second section of the text is comprised of subject matter analyses These subject based chapters written by experts on the topic at hand begin with a historical perspective followed by a careful examination of the key policies and laws that inform that field Each chapter highlights key vocabulary provides practical vignettes to add context to the writing explores a unique global component to compare perspectives from communities worldwide and includes a number of discussion questions and recommended readings for further examination This textbook is tailored specifically for undergraduate and graduate students of public policy to introduce them to the role of law and legal institutions as facilitators and constraints on public policy exploring those laws in a range of relevant policy contexts with the help of short case studies

Comparative Grand Strategy Thierry Balzacq, Peter Dombrowski, Simon Reich, 2019-05-28 This book develops a new approach in explaining how a nation's Grand Strategy is constituted how to assess its merits and how grand strategies may be comparatively evaluated within a broader framework The volume responds to three key problems common to both academia and policymaking First the literature on the concept of grand strategy generally focuses on the United States offering no framework for comparative analysis Indeed many proponents of US grand strategy suggest that the concept can only be applied at most to a very few great powers such as China and Russia Second characteristically it remains prescriptive rather than explanatory ignoring the central conundrum of why differing countries respond in contrasting ways to similar pressures Third it often understates the significance of domestic politics and policymaking in the formulation of grand strategies emphasizing mainly systemic pressures This book addresses these problems It seeks to analyze and explain grand strategies through the intersection of domestic and international politics in

ten countries grouped distinctively as great powers The G5 regional powers Brazil and India and pivotal powers hostile to each other who are able to destabilize the global system Iran Israel and Saudi Arabia The book thus employs a comparative framework that describes and explains why and how domestic actors and mechanisms coupled with external pressures create specific national strategies Overall the book aims to fashion a valid cross contextual framework for an emerging research program on grand strategic analysis Counterterrorism and the State Dorle Hellmuth,2016 Dorle Hellmuth measures and compares how different parliamentary and presidential government structures affect counterterrorism decision making and domestic counterterrorism responses in the United States Germany Great Britain and France after 9 11 *Success and Failure in Limited War* Spencer D. Bakich,2014-03-20 Common and destructive limited wars are significant international events that pose a number of challenges to the states involved beyond simple victory or defeat Chief among these challenges is the risk of escalation be it in the scale scope cost or duration of the conflict In this book Spencer D Bakich investigates a crucial and heretofore ignored factor in determining the nature and direction of limited war information institutions Traditional assessments of wartime strategy focus on the relationship between the military and civilians but Bakich argues that we must take into account the information flow patterns among top policy makers and all national security organizations By examining the fate of American military and diplomatic strategy in four limited wars Bakich demonstrates how not only the availability and quality of information but also the ways in which information is gathered managed analyzed and used shape a state s ability to wield power effectively in dynamic and complex international systems Utilizing a range of primary and secondary source materials *Success and Failure in Limited War* makes a timely case for the power of information in war with crucial implications for international relations theory and statecraft **Encyclopedia of Public Administration and Public Policy - 5 Volume Set** Domonic A. Bearfield,Evan Berman,Melvin J. Dubnick,2020-08-14 Now in its third edition *Encyclopedia of Public Administration and Public Policy* remains the definitive source for article length presentations spanning the fields of public administration and public policy It includes entries for Budgeting Bureaucracy Conflict resolution Countries and regions Court administration Gender issues Health care Human resource management Law Local government Methods Organization Performance Policy areas Policy making process Procurement State government Theories This revamped five volume edition is a reconceptualization of the first edition by Jack Rabin It incorporates over 225 new entries and over 100 revisions including a range of contributions and updates from the renowned academic and practitioner leaders of today as well as the next generation of top scholars The entries address topics in clear and coherent language and include references to additional sources for further study **The Threat on the Horizon** Loch K. Johnson,2011-02-09 The Aspin Brown Commission of 1995 1996 led by former U S Defense Secretaries Les Aspin and Harold Brown was a landmark inquiry into the activities of America s secret agencies The purpose of the commission was to help the Central Intelligence Agency and other organizations in the U S intelligence community adapt to the quite different world that had emerged after

the end of the Cold War in 1991 In *The Threat on the Horizon* eminent national security scholar Loch K Johnson who served as Aspin's assistant offers a comprehensive insider's account of this inquiry Based on a close sifting of government documents and media reports interviews with participants and above all his own eyewitness impressions Johnson's thorough history offers a unique window onto why the terrorist attacks of 2001 caught the United States by surprise and why the intelligence community failed again in 2002 when it predicted that Iraq possessed weapons of mass destruction It will be the first published account by an insider of a presidential commission on intelligence a companion volume to Johnson's acclaimed study of the Church Committee investigation into intelligence in 1975 *A Season of Inquiry* This examination of the Aspin Brown Commission is an invaluable source for anyone interested in the how the intelligence agencies of the world's most powerful nation struggled to confront new global threats that followed the collapse of the Soviet empire and why Washington D C was unprepared for the calamities that would soon arise

The Third Option Loch K. Johnson, 2022 Introduction The subterranean world of clandestine interventions The forms of covert action A ladder of clandestine escalation A shadowy foreign policy 1947 1960 Murder most foul 1960 1975 A new approach to covert action 1975 2000 The third option in an age of terror 2000 2020 Legal foundations Decision paths and accountability Drawing bright lines ethics and covert action The third option reconsidered

American Foreign Policy Since WWII 19th Edition Steven W. Hook, John Spanier, 2013 Allowing students to truly grasp the functions and frequent dysfunctions of America's foreign policy agenda this book has long set the standard in guiding students through the complexities of the field

US Government , Routledge Handbook of American Foreign Policy Steven W. Hook, Christopher M. Jones, 2012-04-23 The Routledge Handbook of American Foreign Policy brings together leading experts in the field to examine current trends in the way scholars study the history and theories of American conduct in the world analysis of state and non state actors and their tools in conducting policy and the dynamics of a variety of pressing transnational challenges facing the United States

The Oxford Companion to American Politics David Coates, 2012-07-12 Provides students and scholars with a valuable reference source in the field of American Politics The Companion will equip readers with a deep understanding of the complex interaction between governmental institutions and processes and the wider American economy and society that they govern

Orchestrating the Instruments of Power Worley, Duane Robert Worley, 2015-07-15 National security a topic routinely discussed behind closed doors by Washington's political scientists and policy makers is believed to be an insider's game All too often this highly specialized knowledge is assumed to place issues beyond the grasp and interest of the American public Author D Robert Worley disagrees The U S national security system designed after World War II and institutionalized through a decades long power conflict with the Soviet Union is inadequate for the needs of the twenty first century and while a general consensus has emerged that the system must be transformed a clear and direct route for a new national security strategy proves elusive Furnishing the tools to assist in future national security reforms *Orchestrating the Instruments of Power* articulates and

synthesizes the concepts of America's economic, political, and military instruments of power. **The SAGE Encyclopedia of Surveillance, Security, and Privacy** Bruce A. Arrigo, 2016-06-15. Although surveillance hit the headlines with revelations by Edward Snowden that the National Security Agency had been tracking phone calls worldwide, surveillance of citizens by their governments actually has been conducted for centuries. Only now, with the advent of modern technologies, it has exponentially evolved so that today you can barely step out your door without being watched or recorded in some way. In addition to the political and security surveillance unveiled by the Snowden revelations, think about corporate surveillance: each swipe of your ID card to enter your office is recorded, not to mention your Internet activity. Or economic surveillance: what you buy online or with a credit card is recorded, and your trip to the supermarket is videotaped. Drive through a tollbooth and your license plate is recorded. Simply walk down a street and your image is recorded again and again and again. Where does this begin and end? In all levels of social structure, from the personal to the political to the economic to the judicial. The SAGE Encyclopedia of Surveillance, Security, and Privacy uncovers and explains how surveillance has come to be an integral part of how our contemporary society operates worldwide and how it impacts our security and privacy. Key features include: Approximately 450 signed entries from contributors around the globe. Further readings and cross references conclude each article to guide students further as they explore a topic. A Reader's Guide organizes entries by broad thematic areas.

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