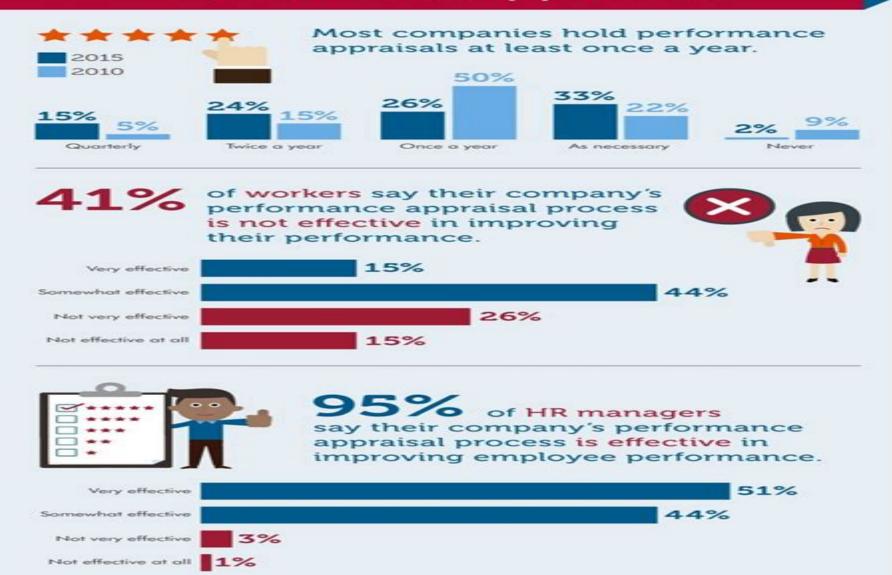
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Morrisey, 1983 Abstract This text discusses the purposes and methods of appraising the performance of employees The book examines the role this task plays in effective surpervision How to Write and Conduct Effective Performance Appraisals Facilitating Effective Performance Appraisals: The Role of Employee Commitment and Jimmy CALANO, 19?? Organizational Climate Richard M. Steers, Thomas W. Lee, OREGON UNIV EUGENE GRADUATE SCHOOL OF MANAGEMENT.,1982 Previous research on performance appraisals has primarily concerned the reliability and validity of measurement instruments and techniques Very little research has dealt with the milieu where the actual performance appraisal occurs In order to help remedy this situation a conceptual model is presented which highlights the interactive relationships among employee commitment organizational climate and performance appraisal systems. The model addresses four key issues what are the organization s objectives in the appraisal system what conditions facilitate or inhibit the accomplishment of these objectives how do employee commitment and organizational climate affect these conditions and what reciprocal relationships appear likely Author How to Write & Conduct Effective Performance Appraisals and **Use Them to Help Employees Develop and Improve** Jimmy CALANO,19?? Performance Appraisal Manual for Managers and Supervisors William S. Hubbartt, 1992

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