Evaluating the Private Finance Initiative in the National Health Service in the UK

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Abstract This paper seeks to develop a system of how to judge the merit and worth of Private Finance Initiative (PFI) projects in the UK National Health Service (NHS) once they are operational. This concern is couched in relation to whether PFI can be seen to provide long-term "value for money" (VFM) using a broad definition of this term. This paper does not attempt to further the debate that has focussed on the broader macro economic VFM arguments; rather, the focus is upon developing a model for evaluation at the organisational level where there is a paucity of direction and clarity. Whilst there are many VFM criteria available to guide whether PFI in the NHS should be pursued at the pre-decision stage, there is little in the way of post-project evaluation systems to judge VFM once decisions have been taken. Little thought has been given to the design of these post-project evaluation systems let alone the experiences of how such systems may operate. This paper is addressing these lacunae but only in the sense of suggesting a design for a system for post-project evaluation. This is drawn from PFI pre-decision processes, post-project intentions of some PFI schemes and evaluation theory. It is not about the judgements that come from the use of such a framework which the paper conclude will take some time to be forthcoming.

Introduction

This Private Finance Initiative (PFI) in the UK is one of the key ways through which public sector services have been, and are being, developed in the UK and yet it has never been far from controversy, particularly in relation to its operation in the National Health Service (NHS). PFI involves the private sector supplying property-based and other facilities-based services to the public sector for up to 60 years[1] in exchange for monthly service payments. One area where there has only recently been substantial PFI development is in the area of health. Prior to 1997, despite the considerable activity to try to develop PFI in the heath sector, no hospital schemes went ahead. However, within months of the General Election of 1997, 15 schemes were given approval and since then another 19 have started, with plans for another 29 over the next few years involving the introduction of approximately £7 billion of private sector money

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Compendium of HHS Evaluation Studies HHS Evaluation Documentation Center (U.S.),1983 Evaluated programs conducted under HHS Arranged according to agency hierarchy Entries give agency sponsor project title report title performer abstract descriptors status availability and other identifying information Subject sponsor program indexes

Economic Evaluation of Cancer Drugs Iftekhar Khan,Ralph Crott,Zahid Bashir,2019-06-14 Cancer is a major healthcare burden across the world and impacts not only the people diagnosed with various cancers but also their families carers and healthcare systems With advances in the diagnosis and treatment more people are diagnosed early and receive treatments for a disease where few treatments options were previously available As a result the survival of patients with cancer has steadily improved and in most cases patients who are not cured may receive multiple lines of treatment often with financial consequences for the patients insurers and healthcare systems Although many books exist that address economic evaluation Economic Evaluation of Cancer Drugs using Clinical Trial and Real World Data is the first unified text that specifically addresses the economic evaluation of cancer drugs The authors discuss how to perform cost effectiveness analyses while emphasising the strategic importance of designing cost effectiveness into cancer trials and building robust economic evaluation models that have a higher chance of reimbursement if truly cost effective They cover the use of real world data using cancer registries and discuss how such data can support or complement clinical trials with limited follow up Lessons learned from failed reimbursement attempts factors predictive of successful reimbursement and the different payer requirements across major countries including US Australia Canada UK Germany France and Italy are also discussed The book includes many detailed practical examples case studies and thought provoking exercises for use in classroom and seminar discussions Iftekhar Khan is a medical statistician and health economist and a lead statistician at Oxford Unviersity s Center for Statistics in Medicine Professor Khan is also a Senior Research Fellow in Health Economics at University of Warwick and is a Senior Statistical Assessor within the Licensing Division of the UK Medicine and Health Regulation Agency Ralph Crott is a former professor in Pharmacoeconomics at the University of Montreal in Quebec Canada and former head of the EORTC Health Economics Unit and former senior health economist at the Belgian HTA organization Zahid Bashir has over twelve years experience working in the pharmaceutical industry in medical affairs and oncology drug development where he is involved in the design and execution of oncology clinical trials and development of reimbursement dossiers for HTA submission   Federal Evaluations , Contains an inventory of evaluation reports produced by and for selected Federal

agencies including GAO evaluation reports that relate to the programs of those agencies <u>Public Health Leadership</u> Louis Rowitz,2014 During the last twenty years the interest in public health leadership has continued to increase with the need to strengthen the infrastructure of public health the events of September 11 2001 the health reform movement scientific breakthroughs the increasing role for primary care programs in the public health agenda and the increasing deficit at the federal state and local level Since the publication of the first edition in 2003 Public Health Leadership Putting Principles Into Practice has become a standard reference for future and practicing public health leaders In five parts it explores the basic theories and principles of leadership and then describes how they may be applied in the public health setting Leadership skills and competencies as well as methods for measuring and evaluating leaders are all thoroughly covered This new third editioin is an exhaustive revision that now includes extensive coverage of the leadership skills and tools that are critical to managing public health emergencies It also offers Updated exercises and case studies throughout New chapter on Building Infrastructure New chapter on Accreditation New chapter on the Global Public Health Leader New accompanying online Instructor s Manual with over 100 references on leadership additional case studies curriculum guide toolkit and additional exercises **Evaluating Improvement And Implementation For Health** Ovretveit, John,2014-08-01 This book examines different approaches to evaluating treatment health service delivery public health programmes and policy implementation <u>Federal Program Evaluations</u> ,1982 Contains an inventory of evaluation reports produced by and for selected Federal agencies including GAO evaluation reports that relate to the programs of those agencies **Designing and Evaluating Public Health Interventions** Sutapa Bandyopadhyay Neogi,Anuj Kumar Pandey,2025-05-10 This book covers all aspects of public health interventions emphasizing the design implementation and evaluation of such initiatives Section I provides information ranging from fundamental concepts of designing an intervention to its implementation and scalability Section II highlights evidence around interventions to address pressing public health concerns through interesting case studies from India that offer practical insights for better understanding This book is relevant for researchers and academicians in public health epidemiology health management and economics health policy and allied branches It equips readers to design and analyze interventions to improve practice <u>Assessing the National Health Information System</u> Health Metrics Network,World Health Organization,2008 The Health Metrics Network HMN was launched in 2005 to help countries improve global health by strengthening the systems that generate health related information for evidence based decision making Introd <u>Evaluating Public and Community Health Programs</u> Muriel J. Harris,2016-11-14 A practical introduction to participatory program evaluation Evaluating Public and Community Health Programs provides a comprehensive introduction to the theory and practice of evaluation with a participatory model that brings stakeholders together for the good of the program Linking community assessment program implementation and program evaluation this book emphasizes practical ongoing evaluation strategies that connect theory with application This updated second edition includes new discussion on

planning policy change programs using logic models and theory of change plus expanded coverage of processes outcomes data collection and more Each chapter includes classroom activities and group discussion prompts and the companion website provides worksheets lecture slides and a test bank for instructors Mini cases help illustrate the real world applications of the methods described and expanded case studies allow students to dig deeper into practice and apply what they ve learned Accurate and effective evaluation is the key to a successful program This book provides a thorough introduction to all aspects of this critical function with a wealth of opportunities to apply new concepts Learn evaluation strategies that involve all program stakeholders Link theory to practice with new mini cases and examples Understand the uses processes and approaches to evaluation Discover how ongoing evaluation increases program effectiveness Public and community health programs are a vital part of our social infrastructure and the more effective they are the more people they can serve Proper planning is important but continued evaluation is what keeps a program on track for the long term Evaluating Public and Community Health Programs provides clear instruction and insightful discussion on the many facets of evaluation with a central focus on real world service **Evaluating Mental Health Services for Older People** Jenny Finch,2004 This book provides a comprehensive account of the current developments in mental health services for older people and describes a robust model for evaluating health and social care to improve these services Drawing on international experience it provides accounts of the development of mental health services for older people in the UK Europe the USA Canada and Australia The approaches to evaluating health and social care in these countries are all outlined and a comparative analysis is given The services currently offered are patchy so there is a pressing need for effective mechanisms to be introduced in order to monitor quality this book will show you how Managers and commissioners working within Primary Care Trusts NHS Trusts Strategic Health Authorities geriatricians psychiatrists psychologists and allied health and social care professionals will find this book valuable reading **Public Health in the Americas** Pan American Health Organization,2002 This book describes the principal conceptual methodological and empirical developments stemming from PAHO and WHO s institutional efforts in public health which have entailed the broad and committed participation of the Member States It provides and overview of the status of Essential Public Health Functions EPHF in 41 countries and territories of the Americas based on self evaluation exercises performed by health authorities to measure their performance **Compendium of HEW Evaluation Studies** ,1980 **Public Health Service Publication** ,1967 **Handbook of Health Services Evaluation** Axel Kaehne,Julie Feather,2025-07-28 This handbook offers a comprehensive overview of the theories methods and practices in evaluating health services Written by international experts and practitioners in the field it is an essential resource for anyone who plans or conducts evaluations of health care organisations as well as for those who want to learn more about the strengths and limitations of specific evaluation techniques and methods The individual chapters summarise the latest evidence and good practice of established tried and tested evaluation approaches as well as novel and

innovative evaluation techniques in clinical and health organisational settings The handbook comprises chapters on a wide range of topics such as digital technologies leadership in health services trauma informed evaluation harm reduction in evaluation learning health systems and collective impact design Each chapter provides a state of the art summary of the current evaluation practice together with up to date references to existing published research **Methods for the Economic Evaluation of Health Care Programmes** M. F. Drummond,2005 This highly successful textbook is now available in its third edition Over the years it has become the standard textbook in the field world wide It mirrors the huge expansion of the field of economic evaluation in health care since the last edition was published in 1997 This new edition builds on the strengths of previous editions being clearly written in a style accessible to a wide readership Key methodological principles are outlined using a critical appraisal checklist that can be applied to any published study The methodological features of the basic forms of analysis are then explained in more detail with special emphasis of the latest views on productivity costs the characterisation of uncertainty and the concept of net benefit The book has been greatly revised and expanded especially concerning analysing patient level data and decision analytic modelling There is discussion of new methodological approaches including cost effectiveness acceptability curves net benefit regression probalistic sensitivity analysis and value of information analysis There is an expanded chapter on the use of economic evaluation including discussion of the use of cost effectiveness thresholds equity considerations and the transferability of economic data This new edition is required reading for anyone commissioning undertaking or using economic evaluations in health care and will be popular with health service professionals health economists pharmacand health care decision makers It is especially relevant for those taking pharmacoeconomics courses Diffusion of Innovations in Health Service Organisations Sir Trisha Greenhalgh,Sir Glenn Robert,Sir Paul Bate,Sir Fraser Macfarlane,Sir Olivia Kyriakidou,2008-04-15 This is a systematic review on how innovations in health service practice and organisation can be disseminated and implemented This is an academic text originally commissioned by the Department of Health from University College London and University of Surrey using a variety of research methods The results of the review are discussed in detail in separate chapters covering particular innovations and the relevant contexts The book is intended as a resource for health care researchers and academics **Evaluation of the Georgia Water Supply Program** United States. Environmental Protection Agency. Water Supply Division,1973

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