

A FRAMEWORK FOR MODERNIZATION WITHIN THE UNITED STATES AIR FORCE

Glenn A. Kent
David A. Ochmanek

Framework For Modernization Within The United States Air Force

**United States. Congress. Senate.
Committee on Armed Services**



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A Framework for Modernization Within the United States Air Force Glenn A. Kent, Glenn Kent, David A. Ochmanek, 2003 The report lays out a framework for modernizing that the Air Force can use to develop new operational concepts in the context of joint service requirements to organize analyses for assessing capabilities and to effectively advocate Air Force programs to deciders in the Office of the Secretary of Defense and Congress The work builds on earlier work on a strategies to tasks framework concept development and up front planning **Air Force Magazine**, 2004

Shaping the Future Air Force David A. Shlapak, 2006 Examines how U S national security strategy and the USAF might change to better confront new challenges presented by future major regional conflicts and counterterrorism counterinsurgency and nation assistance operations **Theory and Methods for Supporting High Level Military**

Decisionmaking Paul K. Davis, James P. Kahan, 2007 This report describes an approach to high level decision support for a Joint Forces Air Component Commander in combat operations or a Chief of Staff in defense planning Its central theme is the fundamental importance of dealing effectively with uncertainty whether in effects based operations building the Air Force s Commander s Predictive Environment or planning future forces with the methods of capabilities based planning Because many features of the future cannot be predicted with reasonable confidence it is better to proceed with the expectation of surprise developments and to have skill in recognizing adaptations and making them than it is to treat uncertainty merely as an annoyance This report sketches the framework of a high level decision support environment that is top down expresses concepts in simple and intuitive language deals explicitly with risk and uncertainty and provides the capability for decisionmakers to readily discover and question the bases for key assumptions and assessments It can accommodate both rational analytic and naturalistic decisionmakers allowing them to produce strategies that are flexible adaptive and robust FAR Two explicit methods and their related tools are described The first involves portfolio style thinking and analysis a good mechanism for balancing risks and other considerations in choosing a course of action The second is a novel modification of foresight exercises that addresses the need to include humans effectively in dealing with uncertainty A more extensive discussion of available methods and enabling technologies is also presented along with some recommendations about investment priorities *Implications of Modern Decision Science for Military Decision-Support Systems* Paul K.

Davis, Jonathan Kulick, Michael Egner, 2005-09-14 A selective review of modern decision science and implications for decision support systems The study suggests ways to synthesize lessons from research on heuristics and biases with those from naturalistic research It also discusses modern tools such as increasingly realistic simulations multiresolution modeling and exploratory analysis which can assist decisionmakers in choosing strategies that are flexible adaptive and robust

Thinking about America's Defense Glenn A. Kent, 2008 Lieutenant General Glenn A Kent was a uniquely acute analyst and developer of American defense policy in the second half of the twentieth century His 33 year career in the Air Force was

followed by more than 20 years as one of the leading analysts at RAND This volume is not a memoir in the normal sense but rather a summary of the dozens of national security issues in which Glenn was personally engaged over the course of his career These issues included creating the single integrated operational plan SIOP leading DoD s official assessment of strategic defenses in the 1960s developing and analyzing strategic nuclear arms control agreements helping to bring new weapon systems to life and many others Each vignette describes the analytical frameworks and where appropriate the mathematical formulas and charts that Glenn developed and applied to gain insights into the issue at hand The author also relates his roles in much of the bureaucratic pulling and hauling that occurred as issues were addressed within the government publisher s website

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Managing Risk in USAF Force Planning Frank A. Camm,2009 Presents a risk management process would help senior Air Force leaders to 1 focus planning on the most salient threats 2 gain greater clarity on the risks associated with alternative courses of action across multiple futures 3 maintain a sense of the persistent uncertainties associated with any policy choice and 4 effectively communicate their judgments about risk to key audiences

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